■ 2004 USAF Almanac

Field Operating Agencies A field operating agency is a out field activities under the

A field operating agency is a subdivision of the Air Force that carries out field activities under the operational control of an Hq. USAF functional manager. Though the FOAs have the same administrative and organizational responsibilities as the major commands, their missions remain separate from those of the major commands.

Air Force Agency for Modeling and Simulation

Hq.: Orlando, Fla. Estab.: June 3, 1996 Cmdr.: Col. David M. Votipka

MISSION, PURPOSE, OPERATIONS

Serve as lead for the Distributed Mission Operations initiative

Support Air Force modeling and simulation training, analysis, acquisition, and operations and corporate M&S planning and requirements generation

Promote Air Force M&S science and technology improvement and innovation and professional development and education for the Air Force M&S workforce

Operate and maintain Air Force M&S Information Service

STRUCTURE

Three divisions in Orlando, Fla. C4ISR Visualization Center, Pentagon

PERSONNEL

Active duty		18
Officers	15	
Enlisted	3	
Civilians		16
Total		34

Air Force Audit Agency

Hq.: Washington, D.C. Estab.: July 1, 1948 Dir.: James R. Speer

MISSION, PURPOSE, OPERATIONS

Provide all levels of Air Force management with independent and quality internal audit service

Produce audit products that evaluate the efficiency, effectiveness, and economy of Air Force programs and activities

STRUCTURE

Four directorates at Arlington, Va., Brooks City-Base, Tex., March ARB, Calif., and Wright-Patterson AFB, Ohio Three regional offices 17 field offices

PERSONNEL

Civilians 817
The director of AFAA is the USAF auditor general.

Air Force Center for Environmental Excellence

Hq.: Brooks City-Base, Tex. Estab.: July 23, 1991
Dir.: Paul A. Parker

MISSION, PURPOSE, OPERATIONS

Provide Air Force leaders the comprehensive expertise to protect, preserve, restore, develop, and sustain the nation's environmental and installation resources

STRUCTURE

10 directorates

Three regional environmental offices

PERSONNEL

Active duty		38
Officers	36	
Enlisted	2	
Reserve components		10
ANG	0	
AFRC	10	
Civilians		365
Total		413

Air Force Civil Engineer Support Agency

Hq.: Tyndall AFB, Fla. **Estab.:** Aug. 1, 1991 **Cmdr.:** Col. Gus Elliott Jr.

MISSION, PURPOSE, OPERATIONS

Provide the best tools, practices, and professional support to maximize Air Force civil engineer capabilities in base and contingency operations

STRUCTURE

Four directorates

PERSONNEL

Active duty		90
Officers	18	
Enlisted	72	
Reserve components		25
ANG	0	
AFRC	25	
Civilians		116
Total		231

Air Force Command and Control and Intelligence, Surveillance, and Reconnaissance Center

Hq.: Langley AFB, Va. Estab.: Sept. 12, 1997

Cmdr.: Maj. Gen. Tommy F. Crawford

MISSION, PURPOSE, OPERATIONS

Develop the science of control to enable the art of command by influencing, integrating, and improving Air Force C4ISR capabilities

Represent all major commands and provide operational warfighter perspective to Air Force C4ISR spiral development and system acquisition commands and processes

Deliver interoperability and combat capability to the joint warfighter

STRUCTURE

Two major field units 14 subordinate organizations

PERSONNEL

Active duty		265
Officers	189	
Enlisted	76	
Reserve Components		18
ANG .	0	
AFRC	18	
Civilians		54
Total		337

Air Force Communications Agency

Hq.: Scott AFB, III. Estab.: June 13, 1996 Cmdr.: Col. David J. Kovach

MISSION, PURPOSE, OPERATIONS

Serve as center of excellence for C4 and information technology

Oversee ground, air, and space network Deploy specialized strike teams and network assessment capabilities for assured USAF communications and information combat power

Develop architectures and standards, ensuring systems are integrated into the network rapidly, securely, and reliably **Bring** competency and discipline to USAF network weapon system operators

STRUCTURE

Five functional areas

PERSONNEL

Active duty		235
Officers	100	
Enlisted	135	
Reserve Components		2
ANG	0	
AFRC	2	
Civilians		296
Total		533

Air Force Cost Analysis Agency

Hq.: Arlington, Va. Estab.: Aug. 1, 1992

Exec. Dir.: Richard K. Hartley

MISSION, PURPOSE, OPERATIONS

Develop independent life-cycle cost estimates of major weapon and information systems; estimates and cost factors for modernization planning, longrange planning, divestiture, and flying hour program; cost-estimation tools, techniques, methodologies, and databases

Conduct special cost reviews for the Air Force Secretariat and for other organizations as directed

Research emerging changes in technologies, acquisition priorities, and industry

STRUCTURE

Five divisions

PERSONNEL

Active duty		23
Officers	21	
Enlisted	2	
Civilians		34
Total		57

Air Force Flight Standards Agency

Hq.: Andrews AFB, Md. Estab.: Oct. 1, 1991 Cmdr.: Col. Thomas Arko

MISSION, PURPOSE, OPERATIONS

Develop, standardize, evaluate, and certify USAF policy, procedures, and equipment for flight operations and centrally manage USAF air traffic control and landing systems

Perform worldwide flight inspection of airfields and flight instrument/navigation systems

Represent USAF in FAA airspace management and ATC issues; DOD in international airspace and ATC issues

Provide procedures for ATC, airfield, operational evaluation of ATC systems, airspace management, and terminal instrument procedures

STRUCTURE

Two detachments at Oklahoma City and Washington, D.C.

Three directorates

PERSONNEL

Active duty		122
Officers	53	
Enlisted	69	
Reserve components		5
ANG	0	
AFRC	5	
Civilians		40
Total		167

Air Force Frequency Management Agency

Hq.: Alexandria, Va. Estab.: Oct. 1, 1991

Cmdr.: Col. Louis G. Jakowatz III

MISSION, PURPOSE, OPERATIONS

Obtain spectrum access for Air Force and selected DOD activities in support of national policy objectives, systems development, and global operations

Coordinate Air Force spectrum policy and guidance. Responsible for USAF representation in spectrum negotiations with civil, military, national, and international regulatory organizations

Provide curriculum oversight for the Electromagnetic Spectrum Management Course and Joint Task Force Spectrum Management Course

STRUCTURE

Two directorates Technical director

PERSONNEL

Active duty		10
Officers	3	
Enlisted	7	
Civilians		18
Total		28

Air Force Historical Research Agency

Hq.: Maxwell AFB, Ala. Estab.: May 25, 1979 Cmdr.: Col. Carol S. Sikes

MISSION, PURPOSE, OPERATIONS

Collect, preserve, and manage historical document collection and oral history program

Research, write, and publish books and other studies on USAF history

Provide historical support to USAF, DOD, and other government agencies

Record and disseminate USAF history, including the role of airpower in national security

Operate research facilities and automated historical data system

Determine the lineage and honors of USAF units; maintain official emblem records **Verify** Air Force aerial victory credits

STRUCTURE

Four divisions

One operating location in Washington, D.C.

PERSONNEL

Active duty		12
Officers	3	
Enlisted	9	
Reserve components		24
ANG	0	
AFRC	24	
Civilians		79
Total		115



A1C Joe Harvey, satellite communications Global Mobility Assessment Team member, 621st AMG, McGuire AFB, N.J., sets up an Inmarsat at Baghdad Airport on April 11, 2003, in support of Operation Iraqi Freedom.

Air Force Inspection Agency

Hq.: Kirtland AFB, N.M. **Estab.:** Aug. 1, 1991

Cmdr.: Col. David E. Snodgrass

MISSION, PURPOSE, OPERATIONS

Provide USAF leadership with independent assessments to improve the Air Force **Serve** as single comprehensive inspection agency of USAF medical organizations

Recommend improvements to existing processes, practices, and programs for fulfilling peacetime, contingency, and wartime missions

Conduct special reviews and inquiries Conduct compliance inspections for FOAs and DRUs that do not have major command oversight

Publish TIG Brief magazine

STRUCTURE

Four directorates

PERSONNEL

Active duty		107
Officers	82	
Enlisted	25	
Reserve components		3
ANG	1	
AFRC	2	
Civilians		17
Total		127

Air Force Legal Services Agency

Hq.: Bolling AFB, D.C. Estab.: Sept. 1, 1991 Cmdr.: Col. David G. Ehrhart

MISSION, PURPOSE, OPERATIONS

Provide commanders and personnel with specialized legal services: administering military justice to protect individual rights and ensure good order and discipline; preserving command freedom of action through robust defense of USAF interests in civil litigation; training and advising the headquarters and field in military justice and civil law matters; providing programs to benefit the Air Force family; and supporting legal services worldwide with state-of-the-art, specialized information technology

STRUCTURE

Three directorates

PERSONNEL

Active duty		371
Officers	258	
Enlisted	113	
Reserve Components		1
ANG	0	
AFRC	1	
Civilians		111
Total		483

Air Force Logistics Management Agency

Hq.: Maxwell AFB, Gunter Annex, Ala.

Estab.: Sept. 30, 1975 Cmdr.: Col. Michael A. Morabito

MISSION, PURPOSE, OPERATIONS

Develop, analyze, test, evaluate, and recommend new or improved concepts, methods, systems, policies, and procedures to enhance logistics efficiency and effectiveness

Publish the Air Force Journal of Logistics

STRUCTURE

Six divisions

PERSONNEL

Active duty		57
Officers	34	
Enlisted	23	
Civilians		23
Total		80

Air Force Manpower Agency

Hq.: Randolph AFB, Tex. **Estab.:** Sept. 1, 1999

Cmdr.: Col. William C. Bennett Jr.

MISSION, PURPOSE, OPERATIONS

Determine manpower requirements to support Air Force concepts of operations Partner with Air Force CONOPS champions, capability lead agents, functional representatives, and commanders at all organizational levels to improve Air Force mission performance effectiveness and resource efficiency

Lead peformance management core competency

Develop manpower programming factors and conduct special studies and competitive sourcing studies

Provide oversight for manpower and organization's functional community needs

STRUCTURE

One squadron and four divisions

PERSONNEL

Active duty	12.	1
Officers	40	
Enlisted	81	
Civilians	83	3
Total	204	4

Air Force Medical Operations Agency

Hq.: Pentagon Estab.: July 1, 1992

Cmdr.: Lt. Col. Christian R. Benjamin

MISSION, PURPOSE, OPERATIONS

Support both the Air Force assistant surgeon general, health care operations, and the Air Force surgeon general in the planning and execution of operational policies Coordinate and track worldwide Air Force

Medical Service expeditionary operations working with the services, unified commands, and Joint Staff

Create and operate statistical tools to collect and analyze data to shape the delivery of health care

Directly support health care professionals at military treatment facilities and special duty assignments worldwide

STRUCTURE

Two divisions Two offices

PERSONNEL

Active duty		102
Officers	80	
Enlisted	22	
Reserve Components		1
ANG	0	
AFRC	1	
Civilians		50
Total		153

Air Force Medical Support Agency

Hq.: Bolling AFB, D.C.
Estab.: July 1, 1978

Cmdr.: Col. Patricia C. Lewis

MISSION, PURPOSE, OPERATIONS

Oversee execution of Air Force surgeon general policies and programs in support of USAF global capability and national security strategies

Provide expert consultative leadership for entire Air Force Medical Service

STRUCTURE

Five directorates 28 divisions Four offices

PERSONNEL

	91
80	
11	
	41
	132

Air Force National Security Emergency Preparedness Agency

Hq.: Atlanta

Estab.: Sept. 1, 1988 Cmdr.: Col. Larry Garrison

MISSION, PURPOSE, OPERATIONS

Facilitate Air Force support to civil authorities for natural or man-made disasters and emergencies

STRUCTURE

Two divisions (Regional Operations and Support)

Four operating locations at Ft. McPherson, Ga., Arlington, Va., Langley AFB, Va., and Tyndall AFB, Fla.

Reserve personnel assigned to various state, federal, and military agencies

PERSONNEL

Active duty		17
Officers	9	
Enlisted	8	
Reserve components		72
ANG	0	
AFRC	72	
Civilians		4
Total		93

Air Force News Agency

Hq.: San Antonio Estab.: June 1, 1978

Cmdr.: Col. Anthony J. Epifano

MISSION, PURPOSE, OPERATIONS

Create, print, and broadcast Web-based products that support Air Force and DOD communication goals

Provide news, information, and entertainment programs through American Forces Radio and Television Service

Provide senior Air Force leaders with the means of communicating news and information to the Air Force community and the public

Organize, train, and equip AFNEWS to accomplish its mission

Create an IT environment that ensures the efficient and secure production and delivery of information

STRUCTURE

Air Force Broadcasting Service Army and Air Force Hometown News Service

Air Force News Service Command Resources and Readiness Communications and Information Systems

PERSONNEL

Active duty		296
Officers	17	
Enlisted	279	
Reserve components		30
ANG	0	
AFRC	30	
Civilians		87
Total		413

Air Force Nuclear Weapons and Counterproliferation Agency

Hq.: Pentagon Estab.: August 1998

Cmdr.: Lt. Col. Donald W. Robbins

MISSION, PURPOSE, OPERATIONS

Oversee nuclear stockpile stewardship programs, including planning, development, and sustainment of USAF nuclear weapons

Provide technical analysis on counterproliferation issues and lead all technical aspects of USAF arms control process

Provide technical advice to Air Staff, major commands, unified commands, and OSD on nuclear weapons, counterproliferation, and arms control issues

STRUCTURE

Four divisions

Two operating locations at Pentagon and Arlington, Va.

PERSONNEL

Active Duty		12
Officers	5	
Enlisted	7	
Civilians		15
Total		27

Air Force Office of Special Investigations

Hq.: Andrews AFB, Md. Estab.: Aug. 1, 1948

Cmdr.: Brig. Gen. Leonard E. Patterson

MISSION, PURPOSE, OPERATIONS

Provide professional criminal and counterintelligence investigative services to commanders of all Air Force activities Identify and resolve crime impacting Air Force readiness or good order and disci-

Detect and provide early warning of worldwide threats to the Air Force

Combat threats to Air Force information systems and technologies

Defeat and deter fraud in the acquisition of Air Force prioritized weapons

Serve as DOD's executive agent for Defense Cyber Crime Center

STRUCTURE

Eight regional offices Eight squadrons

180 detachments and operating locations **USAF Special Investigations Academy** located at the Federal Law Enforcement Training Center

PERSONNEL

Active duty		1,516
Officers	412	
Enlisted	1,104	
Reserve components		404
ANG	0	
AFRC	404	
Civilians		558
Total		2,478

Air Force Operations Group

Hq.: Pentagon Estab.: July 26, 1977 Cmdr.: Col. Dave P. Jones

MISSION, PURPOSE, OPERATIONS

Support USAF Chief of Staff and DCS for Air and Space Operations on current operational issues, including a 24-hour watch on all current operations and processing emergency messages

Provide facilities, policy, procedures, training, and staffing for Crisis Action Team during crises, contingencies, and exercises

Coordinate actions among major USAF organizations for JCS and USAF taskings Prepare and provide weather data to the

President, Secretary of Defense, JCS, NMCC, Army Operations Center, and other federal agencies

STRUCTURE

Five divisions

PERSONNEL

Active duty		87
Officers	42	
Enlisted	45	
Reserve components		5
ANG	0	
AFRC	5	
Civilians		5
Total		97

Air Force Pentagon Communications Agency

Hq.: Pentagon Estab.: Oct. 1, 1984

Cmdr.: Col. Gerald F. Alexander Jr.

MISSION, PURPOSE, OPERATIONS

Provide effective and timely information systems services and capabilities for Hq. USAF, OSD, and Joint Staff for military operations and missions

STRUCTURE

Eight directorates

PERSONNEL

Active duty		393
Officers	60	
Enlisted	333	
Reserve Compo	nents	1
ANG	0	
AFRC	1	
Civilians		207
Total		601

Air Force Personnel Center

Hq.: Randolph AFB, Tex. Estab.: Oct. 1, 1995

Cmdr.: Maj. Gen. Thomas A. O'Riordan

MISSION, PURPOSE, OPERATIONS

Provide service in worldwide personnel operations to Air Force commanders, military members, civilian employees, families, retirees, and other customers

Manage programs for individual career development

STRUCTURE

10 directorates

PERSONNEL

Active duty		906
Officers	253	
Enlisted	653	
Reserve components		20
ANG	2	
AFRC	18	
Civilians		991
Total	1	.917

AFPC was formerly the Air Force Military Personnel Center and the Air Force Civilian Personnel Management Center.

Air Force Personnel Operations Agency

Hq.: Pentagon Estab.: Aug. 15, 1993 Dir.: William A. Kelly

MISSION, PURPOSE, OPERATIONS

Provide in-depth analytical insight across the personnel life cyle to DCS for Personnel decision-makers

Develop and operate officer, enlisted, and civilian models

Support DCS for Personnel

STRUCTURE

One division

PERSONNEL

Active duty	30)
Officers	18	
Enlisted	12	
Civilians	4	4
Total	34	4

Air Force Program Executive Office

Hq.: Pentagon

Estab.: November 1990 Exec.: Marvin R. Sambur

MISSION, PURPOSE, OPERATIONS

Manage and account for the execution of major and selected Air Force acquisition programs

STRUCTURE

Program Executive Officers:

Lt. Gen. Charles L. Johnson II, Command & Control & Combat Support Lt. Gen. William R. Looney III, Aircraft Maj. Gen. Robert W. Chedister, Weapons Maj. Gen. Richard B.H. Lewis, F/A-22 Timothy A. Beyland, Combat & Mission Support Maj. Gen. John L. Hudson, Joint Strike

Fighter **PERSONNEL**

Active duty		30
Officers	28	
Enlisted	2	
Civilians		10
Total		40

Air Force Real Property Agency

Hq.: Arlington, Va. Estab.: Nov. 1, 2002 Dir.: Albert F. Lowas Jr.

MISSION, PURPOSE, OPERATIONS

Execute Air Force acquisition and disposal of all Air Force-controlled real property worldwide and environmental programs and real and personal property disposal for major Air Force bases being closed or realigned under the authorities of the Base

Closure and Realignment Act of 1988 and the Defense Base Closure and Realignment Act of 1990

Assist communities in the conversion of closing and realigning bases from military to civilian use and ensure that property at these Air Force installations is made available for reuse as safely and efficiently as possible

STRUCTURE

Regional divisions
Base-level operating locations

PERSONNEL

Active duty		0
Officers	0	
Enlisted	0	
Civilians		198
Total		198

Formerly Air Force Base Conversion Agency and Alr Force Real Estate Division

Air Force Review Boards Agency

Hq.: Andrews AFB, Md. Estab.: June 1, 1980 Dir.: Joe G. Lineberger

MISSION, PURPOSE, OPERATIONS

Manage military and civilian appellate processes for the Secretary of the Air Force Develop overall policy of the organization and oversee the activities and operations of the agency

STRUCTURE

Air Force Board for Correction of Military Records

Air Force Civilian Appellate Review Office Air Force Personnel Council

Review Boards Support Office, Randolph AFB, Tex.

PERSONNEL

Active duty		12
Officers	7	
Enlisted	5	
Reserve components		7
ANG	1	
AFRC	6	
Civilians		44
Total		63

Air Force Safety Center

Hq.: Kirtland AFB, N.M. **Estab.:** Jan. 1, 1996

Cmdr.: Maj. Gen. Kenneth W. Hess

MISSION, PURPOSE, OPERATIONS

Manage USAF mishap prevention programs and the Nuclear Surety Program **Develop** regulatory guidance

Provide technical assistance in flight, ground, and weapons and space safety disciplines

Maintain USAF database for all safety mishaps

Oversee all major command mishap investigations and evaluate corrective actions for applicability and implementation USAF-wide

Direct safety education programs for all safety disciplines

STRUCTURE

Five divisions

PERSONNEL

Active duty		63
Officers	45	
Enlisted	18	
Reserve components		1
ANG	0	
AFRC	1	
Civilians		48
Total		112

The commander is also the Air Force chief of safety. AFSC publishes Flying Safety, Road and Rec, and Weapons Journal.

Air Force Security Forces Center

Hq.: Lackland AFB, Tex. Estab.: March 17, 1997 Cmdr.: Col. John T. Salley Jr.

MISSION, PURPOSE, OPERATIONS

Develop USAF security forces guidance, policy, and training requirements to safeguard and protect personnel and resources Prepare guidance on air base defense operations and security forces continuation training; mission-related security and law enforcement operations; resource protection; anti-terrorism

Develop and implement base-level and combat arms training and ground combat weapons maintenance programs

Manage USAF corrections program and activities; DOD military working dog activities; contingency taskings

STRUCTURE

Four divisions

Force Protection Battlelab

Three detachments at Ft. Leavenworth, Kan., NAS Miramar, Calif., and Charleston NWC, S.C.

PERSONNEL

Active duty		325
Officers	46	
Enlisted	279	
Reserve components		9
ANG	1	
AFRC	8	
Civilians		13
Total		347

Air Force Services Agency

Hq.: San Antonio Estab.: Feb. 5, 1991 Cmdr.: Vacant

MISSION, PURPOSE, OPERATIONS

Provide combat support to commanders directly in support of the Air Force mission

Provide community service programs that enhance the quality of life for Air Force members and their families

Manage Air Force nonappropriated central funds and operate central systems such as banking, investments, purchasing, data flow, insurance, and benefit programs

STRUCTURE

Seven directorates

PERSONNEL

USAF photo by TSgt. Andy Dunaway

Active duty		91
Officers	35	
Enlisted	56	
Reserve components		10
ANG	3	
AFRC	7	
Civilians		172
Total		273

Air Force Technical Applications Center

Hq.: Patrick AFB, Fla. Estab.: July 7, 1959

Cmdr.: Col. Craig V. Bendorf

MISSION, PURPOSE, OPERATIONS

Monitor compliance with several international treaties, including the 1974 Threshold Test Ban Treaty and 1976 Peaceful Nuclear Explosions Treaty

Operate the US Atomic Energy Detection System, a global network of subsurface, surface, airborne, and space-based sensors that detect nuclear explosions

Operate analytical laboratories that provide national authorities with technical measurements with which to monitor foreign nuclear tests

STRUCTURE

Analysis Center, Patrick AFB, Fla. Operational sites/detachments worldwide

PERSONNEL

	543	
423		
120		
	543	
		120 423

EQUIPMENT

Multiple seismic arrays and single-instrument locations consisting of seismometers and associated data acquisition systems and workstations

Several hydroacoustic recording locations More than 100 sensors and 35 support satellites, with associated ground systems instrumentation and data-processing equipment

Ground-based equipment to collect nuclear event debris



SSgt. Rick Grider, with the 437th Security Forces Squadron, Charleston AFB, S.C., provides security while equipment is off-loaded from a C-130 Hercules at the Port-au-Prince airport in Haiti, March 14.

Air Force Weather Agency

Hq.: Offutt AFB, Neb. Estab.: Oct. 15, 1997

Cmdr.: Col. Charles L. Benson Jr.

MISSION, PURPOSE, OPERATIONS

Maximize our nation's aerospace and ground combat effectiveness by providing accurate, relevant, and timely air and space weather information to Department of Defense, coalition, and national users and by providing standardized training and equipment to Air Force weather

STRUCTURE

Air Force Combat Climatology Center, Asheville, N.C.

Air Force Combat Weather Center, Hurlburt Field, Fla.

Six solar observatories around the world Nine operating locations worldwide

PERSONNEL

Active duty		555
Officers	114	
Enlisted	441	
Reserve components		5
ANG	0	
AFRC	5	
Civilians		200
Total		760

Formerly Air Weather Service, established July 1, 1937.

ANG Readiness Center

Hq.: Andrews AFB, Md. **Estab.:** August 1997

Cmdr.: Brig. Gen. David A. Brubaker

MISSION, PURPOSE, OPERATIONS

Provide combat capability to the warfighter and security to the homeland

STRUCTURE

201st Mission Support Squadron 13 directorates

PERSONNEL

Active duty		129
Officers	76	
Enlisted	53	
Reserve Components		498
ANG	494	
AFRC	4	
Civilians		456
Total		1,083