

**The organizational charts at Headquarters USAF have shifted again.**

# The Air Staff, Before and After

*The Air Force changed its Air Staff organization "to more effectively employ its warfighting capabilities," USAF announced in a December statement. The changes mark the first top-level reorganization since 1991.*

*The reorganization, which took effect in January, included these major changes:*

The Air Force merged intelligence with operations to "lead to creation of an information-operations culture." The DCS, Operations, now controls functions in intelligence, surveillance and reconnaissance, weather, command and control, and operations.

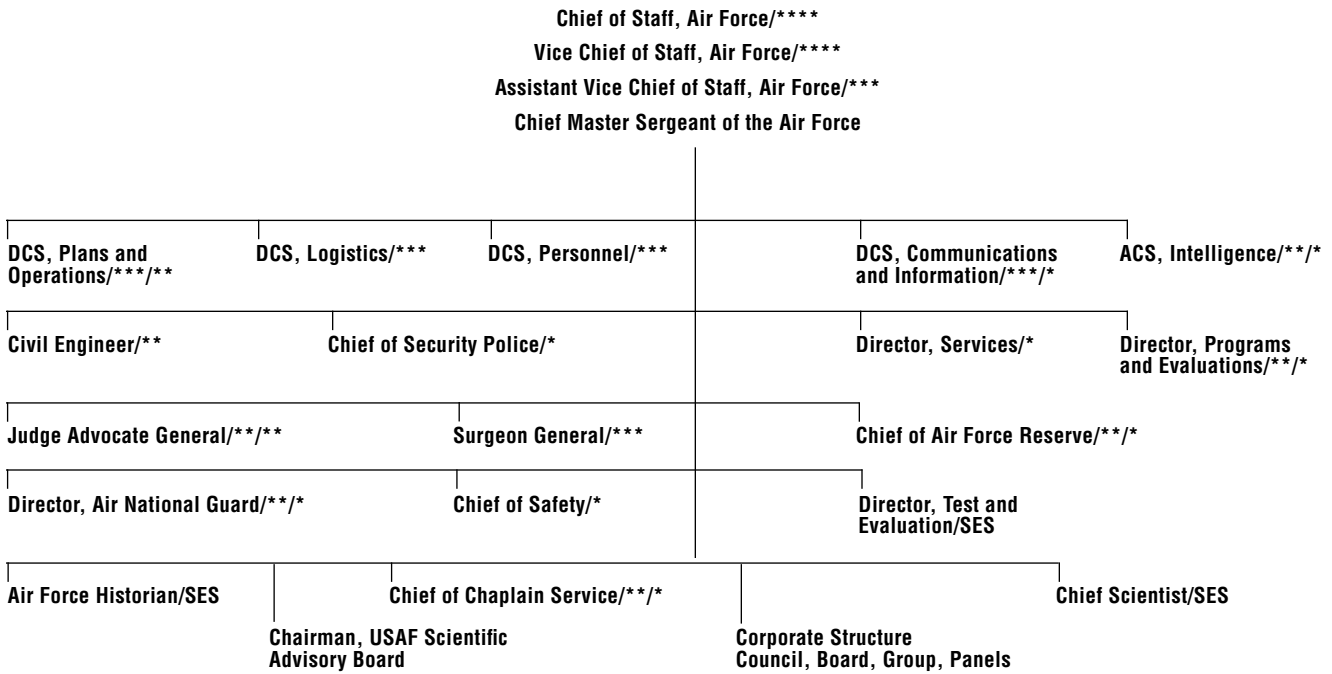
Air Force officials stated that the service also wanted to centralize programming and planning processes under a DCS, Plans and Programs. It now hosts all long-range planning efforts and ties "the revitalized long-range planning process" into programming plans to meet national objectives.

The new Security Forces directorate, charged with the responsibility for force protection, will oversee a new direct reporting unit, located at Lackland AFB, Tex. Air Force officials said the new DRU would focus on quick and effective responses to threats to airmen.

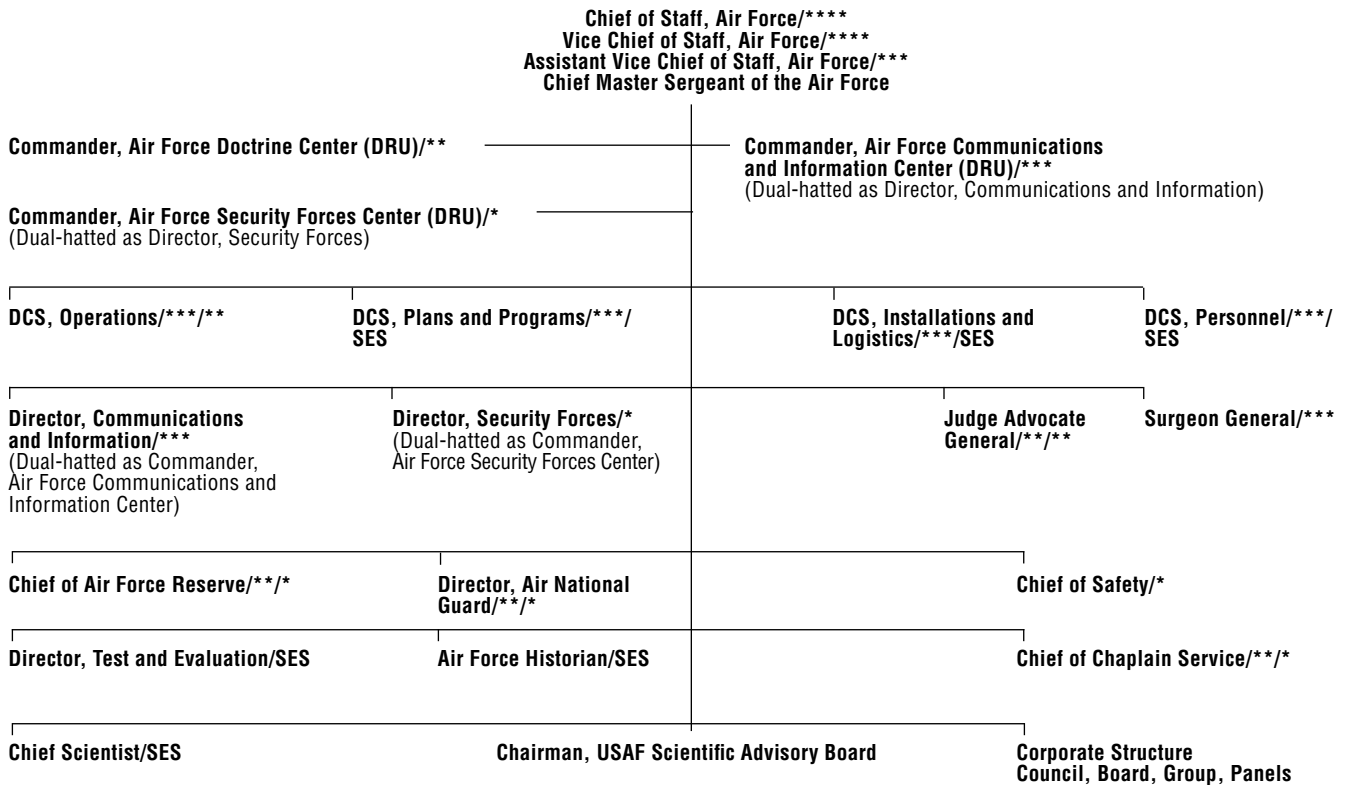
Changes also include moving the Air Force Doctrine Center from Langley AFB, Va., to Maxwell AFB, Ala., where it will become a DRU. The new Air Force Communications and Information Center, a DRU, will be set up in the Washington, D.C., area. ■

<b>F R O M</b>	<b>T O</b>
Deputy Chief of Staff, Plans and Operations .....	DCS, Operations ... DCS, Plans and Programs
DCS, Logistics .....	DCS, Installations and Logistics
DCS, Communications and Information .....	Commander, Air Force Communications and Information Center (Dual-hatted as Director, Communications and Information)
Assistant Chief of Staff, Intelligence .....	Now part of DCS, Operations
Director, Programs and Evaluations .....	Now part of DCS, Plans and Programs
Civil Engineer .....	Now part of DCS, Installations and Logistics
Director of Services.....	Now part of DCS, Installations and Logistics
New position.....	Commander, Air Force Security Forces Center (Dual-hatted as Director, Security Forces)

## O L D S T R U C T U R E



## N E W S T R U C T U R E



\*\*\*\* General's billet

\*\*\* Lieutenant general's billet

\*\* Major general's billet

\* Brigadier general's billet

SES Senior Executive Service position