

USAF Almanac



Field Operating Agencies

A field operating agency (FOA) is a subdivision of the Air Force that carries out field activities under the operational control of an Hq. USAF functional manager. Though the FOAs have the same administrative and organizational responsibilities as the major commands, their missions remain separate from those of the major commands.

Air Force Audit Agency

Headquarters Washington, D.C.
Established July 1, 1948
Director Jackie R. Crawford

MISSION, PURPOSE, OPERATIONS

Provide all levels of Air Force management with independent and quality audit services
Produce audit products that evaluate the efficiency, effectiveness, and economy of Air Force programs and activities

STRUCTURE

Acquisition and Logistics Audits Directorate, Wright-Patterson AFB, Ohio
 Financial and Support Audits Directorate, March ARB, Calif.
 Field Activities Directorate, Arlington, Va.
 Three regional offices
 48 field offices

PERSONNEL

Active-duty 5
 Officers 2
 Enlisted 3
 Reserve component 0
 Civilians 885
Total 890

NOTE

The director of AFAA is the Auditor General of the Air Force.

Air Force Base Conversion Agency

Headquarters Arlington, Va.
Established November 15, 1991
Director Albert F. Lowas, Jr. (acting)

MISSION, PURPOSE, OPERATIONS

Execute environmental programs and real and personal property disposal for Air Force bases being closed or realigned under the authorities of the Base Closure and Realignment Act of 1988 and the Defense Base Closure and Realignment Act of 1990
Assist communities in the conversion of closing and realigning bases from military to civilian use and ensure that property at these Air Force installations is made available for reuse as quickly and efficiently as possible

STRUCTURE

Office of the Director
 Base operating locations

PERSONNEL

Active-duty 0
 Reserve component 0
 Civilians 366
Total 366

Air Force Center for Environmental Excellence

Headquarters Brooks AFB, Tex.
Established July 23, 1991
Director Gary M. Erickson

MISSION, PURPOSE, OPERATIONS

Provide Air Force commanders worldwide with services in environmental remediation, compliance, planning, and pollution prevention, including independent testing and application of environmental-restoration and pollution-prevention technologies

STRUCTURE

Air Force Design Group
 Construction Management Directorate
 Environmental Restoration Directorate
 Environmental Conservation and Planning Directorate
 Pollution Prevention Directorate
 Three Regional Environmental Offices

PERSONNEL

Active-duty 52
 Officers 50
 Enlisted 2
 Reserve component 13
 ANG 0
 AFRC 13
 Civilians 387
Total 452

Air Force Center for Quality and Management Innovation

Headquarters Randolph AFB, Tex.
Established December 19, 1996
Commander Brig. Gen. Hugh C. Cameron

MISSION, PURPOSE, OPERATIONS

Provide manpower/quality consultation to the Air Staff, Air Force functional communities, and major commands for systems optimization, improved resource utilization, and enhanced mission effectiveness
Research and develop innovative, future-focused manpower/quality concepts and best practices for distribution throughout the Air Force

Conduct studies for identifying optimal organizational staffing, resource allocation, and outsourcing and privatization options
Promote and manage USAF-wide manpower/quality awards and productivity programs
Serve as the Air Force focal point for keeping abreast of government-wide and industry manpower/quality issues
Develop and manage the USAF-level manpower/quality training architecture

STRUCTURE

Operations, Logistics, and Readiness Division
 Installations and Support Division
 Outsourcing and Privatization Division
 Programs Integration Division
 Systems Integration and Support Division
 Future Concepts Division

PERSONNEL

Active-duty	126
Officers	58
Enlisted.....	68
Reserve component	0
Civilians	84
Total	210

Air Force Civil Engineer Support Agency

Headquarters Tyndall AFB, Fla.
Established August 1, 1991
Commander Col. H. Dean Bartel

MISSION, PURPOSE, OPERATIONS

Provide tools, practices, and professional support to maximize Air Force civil engineer capabilities in base and contingency operations

STRUCTURE

Contingency Support Directorate
 Technical Support Directorate
 Operations Support Directorate
 Field Support Directorate

PERSONNEL

Active-duty	104
Officers	26
Enlisted.....	78
Reserve component	2
ANG.....	1
AFRC.....	1
Civilians	112
Total	218

Air Force Communications Agency

Headquarters Scott AFB, Ill.
Established May 28, 1993
Commander Col. Patrick M. Ryan

MISSION, PURPOSE, OPERATIONS

Lead Air Force implementation of Defense Information Infrastructure initiatives

Develop and validate command, control, communications, and computers (C⁴) architectures, technical standards, technical reference codes, policies, processes and procedures, and technical solutions

Develop and validate technology insertion policies, procedures, and solutions

Ensure integration and interoperability among Air Force C⁴ systems through implementation of the Air Force Horizon concept

Ensure that Air Force C⁴ policies, procedures, and applications take full advantage of C⁴ capabilities to meet information-superiority and information-protection requirements

Implement tasks and duties of the Air Force Chief Communications and Information Officer

STRUCTURE

Four headquarters functional areas: Plans and Analysis, Systems and Procedures, Interoperability and Technology, and Resources
 C⁴ Technology Validation Office, Barksdale AFB, La.

PERSONNEL

Active-duty	292
Officers	143
Enlisted.....	149
Reserve component	0
Civilians	309
Total	601

Air Force Cost Analysis Agency

Headquarters Arlington, Va.
Established August 1, 1992
Commander Lt. Col. (Col. selectee) Ed Weeks

MISSION, PURPOSE, OPERATIONS

Develop independent life-cycle cost estimates of major weapon and information systems

Conduct special cost reviews for the Air Force Secretariat and for other organizations as directed

Research emerging changes in technologies, acquisition priorities, and industry

Develop cost-estimation tools, techniques, methodologies, and databases

STRUCTURE

Aircraft Division
 Automated Information Systems (AIS) Division
 Command, Control, and Communications (C³) Division
 Missiles and Munitions Division
 Space Systems Division
 Technical Support Division
 Operations Division

PERSONNEL

Active-duty	28
Officers	28
Enlisted.....	0
Reserve component	0
Civilians	19
Total	47

Air Force Flight Standards Agency

Headquarters Andrews AFB, Md.
Established October 1, 1991
Commander Col. Patrick F. Nolte

MISSION, PURPOSE, OPERATIONS

Develop, standardize, evaluate, and certify Air Force policy, procedures, and equipment for global flight operations and centrally manage the Air Force Air Traffic Control and Landing Systems (ATCALs)

Perform worldwide flight inspection of airfields, navigation systems, and instrument approaches during combat, contingencies, and Joint Staff exercises

Represent the Secretary of the Air Force and Hq. USAF in FAA airspace management and air traffic control issues

Represent the Department of Defense on issues of international airspace and air traffic control

Provide flight standards and aeronautical services to develop USAF instrument requirements and training

Certify procedures and directives for current and emerging cockpit display technologies and new navigation systems

Provide the Air Force with air traffic control and airfield procedures, functional management, operational evaluation of air traffic control systems, and airspace management procedures

Lead ATCALs planning and programming, sustainment, and coordination with FAA and military services

STRUCTURE

USAF Representative to FAA, Hq. FAA, Washington, D.C.
Flight Inspection Center, Oklahoma City, Okla.
Airfield Operations Directorate, Andrews AFB, Md.
Operations Directorate, Andrews AFB, Md.
Resources and Requirements Directorate, Andrews AFB, Md.
International Programs and Airspace Directorate, Andrews AFB, Md.

PERSONNEL

Active-duty 143
Officers 76
Enlisted 67
Reserve component 4
ANG 0
AFRC 4
Civilians 29
Total 176

EQUIPMENT

Two C-21 Learjets

Air Force Frequency Management Agency

Headquarters Arlington, Va.
Established October 1, 1991
Commander Col. Kimberly J. Dalrymple

MISSION, PURPOSE, OPERATIONS

Develop USAF policy and procedures for radio frequency spectrum management in support of air and space combat operations
Represent USAF requirements and capabilities to regulatory agencies at national and international levels
Direct frequency assignments in support of global air and space operations and contingencies

STRUCTURE

Plans Division
Systems Engineering Division
Technical Services Division

PERSONNEL

Active-duty 9
Officers 4
Enlisted 5
Reserve component 0
Civilians 29
Total 38

Air Force Historical Research Agency

Headquarters Maxwell AFB, Ala.
Established September 12, 1949
Commander Col. Richard S. Rauschkolb

MISSION, PURPOSE, OPERATIONS

Collect, preserve, and manage the Air Force historical document collection
Answer requests for historical information
Operate research facilities for professional military education students, faculty, visiting scholars, and the general public
Determine the lineage and honors of Air Force organizations
Maintain official emblem records of Air Force organizations
Verify Air Force aerial victory credits
Provide manpower and historical support to preserve documents during contingency operations
Prepare historical data, analyses, and manuscripts to support the Air Staff and major commands
Conduct an oral history program
Operate a USAF-wide automated historical data system

STRUCTURE

Information Systems Division
Research Division

PERSONNEL

Active-duty 9
Officers 3
Enlisted 6
Reserve component 20
ANG 0
AFRC 20
Civilians 42
Total 71

Air Force History Support Office

Headquarters Washington, D.C.
Established September 30, 1994
Commander Herman S. Wolk (acting)

MISSION, PURPOSE, OPERATIONS

Research, write, and publish books and other studies on the history of the Air Force
Provide historical support through the Air Force Historian to Hq. USAF
Publish books to help the Air Force formulate strategy, plans, and doctrine to conduct its operations; educate Air Force students at professional military schools; provide scholars with research and teaching materials; and inform the public about the role of the Air Force and airpower in national security

STRUCTURE

Analysis and Reference Division
Products and Production Division
Pentagon Support Office

PERSONNEL

Active-duty 7
Officers 4
Enlisted 3
Reserve component 2
ANG 0
AFRC 2
Civilians 27
Total 36

NOTE

AFHSO was formerly the Center for Air Force History.

Air Force Inspection Agency

Headquarters Kirtland AFB, N.M.
Established August 1, 1991
Commander Col. James C. Robertson III

MISSION, PURPOSE, OPERATIONS

Provide Air Force leadership with objective and independent assessments of Air Force readiness, discipline, and management efficiency and effectiveness
Recommend improvements to existing Air Force processes, practices, and programs for fulfilling peacetime, contingency, and wartime missions
Conduct special reviews and inquiries as directed by the Air Force Secretary, Chief of Staff, and Inspector General

STRUCTURE

Acquisition Inspection Directorate
Field Inspection Directorate
Management Inspection Directorate
Medical Inspection Directorate

PERSONNEL

Active-duty	111
Officers	85
Enlisted	26
Reserve component	0
Civilians	23
Total	134

Air Force Legal Services Agency

Headquarters Bolling AFB, D.C.
Established September 1, 1991
Commander Col. Jerald D. Stubbs

MISSION, PURPOSE, OPERATIONS

Provide Air Force commanders and personnel with specialized legal services: administering military justice to protect individual rights and ensure good order and discipline; preserving command freedom of action through robust defense of Air Force interests in civil litigation; providing programs to benefit the Air Force family; and supporting legal services worldwide with state-of-the-art, specialized information technology

STRUCTURE

Air Force Court of Criminal Appeals
Civil Law and Litigation Directorate
 Commercial Litigation Division
 Environmental Law and Litigation Division
 General Claims Division
 General Litigation Division
 Legal Assistance Division
 Tort Claims and Litigation Services Division
Judiciary Directorate
 Appellate Defense Division
 Clemency, Corrections, and Officer Review Division
 Government Trial and Appellate Counsel Division
 Military Justice Division
 Trial Defense Division
 Trial Judiciary Division
Legal Information Services Directorate

PERSONNEL

Active-duty	397
Officers	275
Enlisted	122
Reserve component	87
ANG	0
AFRC	87
Civilians	124
Total	608

Air Force Logistics Management Agency

Headquarters Maxwell AFB, Gunter Annex, Ala.
Established September 30, 1975
Commander Col. Clarence T. Lowry

MISSION, PURPOSE, OPERATIONS

Develop, analyze, test, evaluate, and recommend new or improved concepts, methods, systems, policies, and procedures to enhance logistics efficiency and effectiveness
Publish the *Air Force Journal of Logistics*

STRUCTURE

Functional directorates
 Contracting
 Logistics Plans
 Maintenance and Munitions
 Supply
 Transportation
Support directorates
 Logistics Analysis
 Plans and Programs

PERSONNEL

Active-duty	62
Officers	47
Enlisted	15
Reserve component	0
Civilians	18
Total	80

Air Force Medical Operations Agency

Headquarters Bolling AFB, D.C.
Established July 1, 1992
Commander Maj. Gen. Earl W. Mabry II

MISSION, PURPOSE, OPERATIONS

Develop policies and programs to improve aerospace medicine and preventive and clinical health-care services to enhance the capabilities of the Air Force

STRUCTURE

Aerospace Medicine
Operational and Flight Medicine
Clinical and Biomedical Research and Development
Clinical Quality Management
Family Advocacy
Occupational and Environmental Health
Patient Administration
Preventive Medicine
USAF Radioisotope Committee Secretariat

PERSONNEL

Active-duty	51
Officers	44
Enlisted	7
Reserve component	3
ANG	0
AFRC	3
Civilians	32
Total	86

Air Force Medical Support Agency

Headquarters Brooks AFB, Tex.
Established July 1, 1992
Commander Col. Sidney Brandler

MISSION, PURPOSE, OPERATIONS

Improve global performance and capability of the Medical Service in supporting combat forces and maintaining the health of beneficiaries
Serve as the Air Force Surgeon General's focal point for policy development, strategies, plans, consultant services, and validated requirements dealing with facilities, supplies, equipment, acquisition, information systems, and resources

STRUCTURE

Directorate of Medical Support
 Health Facilities Division
 Medical Information Systems Division
 Medical Logistics Division
 Triservice Infrastructure Management Program Office (TIMPO)

PERSONNEL

Active-duty	36
Officers	31
Enlisted	5
Reserve component	0
Civilians	37
Total	73

Air Force News Agency

Headquarters Kelly AFB, Tex.
Established June 1, 1978
Commander Col. Joseph S. Parvini

MISSION, PURPOSE, OPERATIONS

Support the Secretary of the Air Force Office of Public Affairs by creating and delivering timely and credible products and services
Communicate and broadcast news, information, and entertainment through print and electronic means
Operate all USAF-managed Armed Forces Radio and Television Service outlets
Produce news and feature stories on soldiers and airmen for release to civilian broadcast and print media

STRUCTURE

Air Force Broadcasting Service
Army and Air Force Hometown News Service
Air Force Internal Information

PERSONNEL

Active-duty	348
Officers	23
Enlisted	325
Reserve component	35
ANG	0
AFRC	35
Civilians	115
Total	498

Air Force Office of Special Investigations

Headquarters Bolling AFB, D.C.
Established August 1, 1948
Commander Brig. Gen. Francis X. Taylor

MISSION, PURPOSE, OPERATIONS

Provide criminal investigative, counterintelligence information, and force-protection services to commanders
Identify and prevent criminal activity, including homicide, drug abuse, espionage, terrorism, and sabotage, and economic (major defense contractor fraud and local fraud), environmental, and other crimes that threaten Air Force and DoD resources
Provide force-protection assistance to deployed wings and units

STRUCTURE

USAF Special Investigations Academy
Seven regional offices
Seven overseas squadrons
160 detachments and operating locations

PERSONNEL

Active-duty	1,538
Officers	465
Enlisted	1,073
Reserve component	397
ANG	0
AFRC	397
Civilians	460
Total	2,395

Air Force Operations Group

Headquarters Washington, D.C.
Established July 26, 1977
Commander Col. Terry L. Simpson

MISSION, PURPOSE, OPERATIONS

Support the Air Force Chief of Staff and deputy chief of staff for Operations
Maintain a 24-hour watch on all current operations

Handle emergency actions through the Air Force Operations Center
Provide facilities, policy, procedures, and staff for the Hq. USAF Crisis Action Team during crises, contingencies, and exercises
Develop policy and monitor USAF readiness and resource allocation worldwide
Coordinate actions among USAF major commands, other field operating agencies, and direct reporting units in response to taskings from the Joint Chiefs of Staff National Military Command Center (NMCC)
Provide Air Force Chief of Staff with daily status of current Air Force operations worldwide
Assist in providing military support to civilian authorities
Prepare and provide weather data to the President, Secretary of Defense, Joint Chiefs of Staff, NMCC, Army Operations Center, and other federal agencies
Maintain the USAF portion of the Global Command and Control System (GCCS), the Air Force's Status of Resources and Training System database (SORTS), the worldwide exercise scheduling database, and the Joint Uniform Lessons Learned database

FORCE STRUCTURE

AFOG is supported by 10 Air Staff functional areas: Operations, Plans, Logistics, Manpower and Personnel, Intelligence, Civil Engineering, Security Police, Information Systems Management, Medical Readiness Division, and Chaplain Response Forces. AFOG is also supported by Air Force Reserve Command and Air National Guard.

PERSONNEL

Active-duty	225
Officers	148
Enlisted	77
Reserve component	0
Civilians	15
Total	240

Air Force Pentagon Communications Agency

Headquarters Washington, D.C.
Established October 1, 1984
Commander Col. Richard H. Hange, Jr.

MISSION, PURPOSE, OPERATIONS

Work closely with the single agency manager for Pentagon Information Technology to provide command, control, communications, and computer (C⁴) systems and services for the Office of the Secretary of Defense (OSD), the Joint Chiefs of Staff, the National Military Command Center (NMCC), the Secretary of the Air Force, Hq. USAF, and other command centers in Washington, D.C., as directed by Hq. USAF
Develop management information systems for OSD and Hq. USAF to prepare and submit the President's budget and create decision support tools for senior DoD officials to evaluate events worldwide and respond to crises
Serve as executive agent for the NMCC
Maintain five red (secure) communications switches and three black (nonsecure) switches, including the Washington Tactical Switch, 8,000 telephones, and 2,500 leased circuits
Handle 3,000 specialized secure telephone units, NMCC and Air Force Operations Group networks, and an extensive pager and cellular telephone network

STRUCTURE

Architecture and Engineering Directorate
Security Directorate
Air Staff Systems Directorate
OSD Systems Directorate
Logistics and Acquisitions Directorate
Mission Support Directorate
Operations Directorate
Resource Management Directorate
Services Directorate
Programs and Requirements Directorate

PERSONNEL

Active-duty	624
Officers	182
Enlisted	442
Reserve component	0
Civilians	340
Total	964

NOTE

AFPCA was formerly the 7th Communications Group.

Air Force Personnel Center

Headquarters Randolph AFB, Tex.
Established October 1, 1995
Commander ... Brig. Gen. (Maj. Gen. selectee) Susan L. Pamerleau

MISSION, PURPOSE, OPERATIONS

Provide personnel operations service

STRUCTURE

- Assignments
- Mission Support
- Personnel Accountability
- Personnel Data Systems
- Personnel Programs Management
- Customer Assistance
- Civilian Personnel Operations
- Civilian Career Management

PERSONNEL

Active-duty	868
Officers	267
Enlisted	601
Reserve component	14
ANG	2
AFRC	12
Civilians	823
Total	1,705

NOTE

AFPC was formerly the Air Force Military Personnel Center and the Air Force Civilian Personnel Management Center.

Air Force Personnel Operations Agency

Headquarters Washington, D.C.
Established August 15, 1993
Director Susan O'Neal

MISSION, PURPOSE, OPERATIONS

Execute personnel programs and portions of programs located in the Washington, D.C., area
Develop and operate officer, enlisted, and civilian models and databases for management information
Execute the Air Force Employee Development program and training budgets
Manage the Air Force Relocation, Employee, and Labor Relations programs

STRUCTURE

- Analysis Division
- Personnel Management Division
- Systems Support Division
- Work Force Appeals and Relations Division

PERSONNEL

Active-duty	37
Officers	21
Enlisted	16

Reserve component	0
Civilians	26
Total	63

Air Force Program Executive Office

Headquarters Washington, D.C.
Established November 1990
Air Force Acquisition Executive Arthur L. Money

MISSION, PURPOSE, OPERATIONS

Manage and account for the execution of major and selected Air Force acquisition programs

STRUCTURE

Air Force Acquisition Executive

Program Executive Officers:

- John M. Gilligan, Battle Management
- Brig. Gen. Berwyn A. Reiter, Command, Control, and Communications
- Harry E. Schulte, Weapons
- Brent R. Collins, Space Programs
- Oscar Goldfarb, Joint Logistics Systems
- Brig. Gen. Richard V. Reynolds, Airlift and Trainers
- Maj. Gen. Robert F. Raggio, Fighter and Bomber Programs
- Rear Adm. Craig E. Steidle, Joint Strike Fighter

PERSONNEL

49

Air Force Real Estate Agency

Headquarters Bolling AFB, D.C.
Established August 1, 1991
Director William E. Edwards

MISSION, PURPOSE, OPERATIONS

Acquire, manage, and dispose of real property worldwide for the Air Force
Maintain a complete land and facilities inventory
Plan and execute the Real Property Management program
Provide policy to assist USAF in complying with public laws and federal and DoD guidance

PERSONNEL

Active-duty	0
Reserve component	0
Civilians	12
Total	12

Air Force Review Boards Agency

Headquarters Andrews AFB, Md.
Established June 1, 1980
Director Joe G. Lineberger

MISSION, PURPOSE, OPERATIONS

Manage military and civilian appellate processes for the Secretary of the Air Force
Develop overall policy and act for the Secretary of the Air Force in deciding individual cases before the boards

STRUCTURE

- Air Force Board for Correction of Military Records
- Air Force Civilian Appellate Review Office
- Air Force Personnel Council
 - Air Force Personnel Board
 - Board of Review
 - Clemency and Parole Board

Decorations Board
 Discharge Review Board
 DoD Civilian/Military Service Review Board
 Physical Disability Appeal Board

PERSONNEL

Active-duty	9
Officers	3
Enlisted	6
Reserve component	3
ANG	1
AFRC	2
Civilians	37
Total	49

Air Force Safety Center

Headquarters Kirtland AFB, N.M.
Established January 1, 1996
Director Brig. Gen. Orin L. Godsey

MISSION, PURPOSE, OPERATIONS

Execute Air Force aviation, ground, weapons, space, and nuclear safety policies, plans, and programs
Oversee all USAF mishap-prevention programs, including nuclear weapons, ballistic missiles, remotely piloted vehicles, and satellites
Conduct USAF aircraft mishap investigation, chief of safety, and flight safety officer courses
Contract ground safety training for USAF personnel
Investigate and report on- and off-duty mishaps
Oversee major command mishap investigations and evaluate corrective actions for applicability and implementation USAF-wide

STRUCTURE

Mission divisions
 Aviation Safety
 Ground Safety
 Weapons, Space, and Nuclear Safety
 Support divisions
 Data Operations and Analyses
 Policy, Plans, and Programs
 Public and Media Affairs
 Staff Judge Advocate
 Resources and Manpower

PERSONNEL

Active-duty	75
Officers	58
Enlisted	17
Reserve component	3
ANG	0
AFRC	3
Civilians	60
Total	138

NOTES

AFSC publishes *Flying Safety* and *Road and Rec* magazines and the *Nuclear Surety/Weapons Safety Journal*.

Air Force Security Police Agency

Headquarters Kirtland AFB, N.M.
Established February 1991
Commander Col. Lawrence R. Mayes

MISSION, PURPOSE, OPERATIONS

Provide expertise for the security of nuclear weapons and weapon systems
Prepare guidance on air base defense operations and continuation

training and guidance for law enforcement, resources protection, and antiterrorism USAF-wide
Develop and implement base-level training and combat arms training and maintenance programs
Assist in planning, allocating, and evaluating Security Police resources, equipment, and future technology requirements
Develop and maintain tables of allowance identifying Security Police equipment requirements
Manage USAF corrections activities and DoD military working dog taskings

STRUCTURE

Corrections Division
 Plans and Programs Division
 Operations Division

PERSONNEL

Active-duty	115
Officers	24
Enlisted	91
Reserve component	10
ANG	0
AFRC	10
Civilians	17
Total	142

FACILITIES

Det. 1, US Disciplinary Barracks, Fort Leavenworth, Kan.
 Det. 2, Naval Consolidated Brig, NAS Miramar, Calif.
 Det. 3, Naval Consolidated Brig, Charleston Naval Weapons Center, S.C.

NOTE

AFSPA became part of Air Force Security Forces Center, a new DRU, March 17, 1997.

Air Force Services Agency

Headquarters San Antonio, Tex.
Established February 5, 1991
Commander Col. Gary C. Bradham

MISSION, PURPOSE, OPERATIONS

Support the bases, major commands, and Air Staff by providing technical assistance, fielding new initiatives, developing procedures, and managing selected central support functions to ensure successful agency programs
Manage Air Force nonappropriated central funds and operate central systems, such as banking, investments, purchasing, data flow, insurance, and benefit programs

STRUCTURE

Base-level services managers

PERSONNEL

Active-duty	60
Officers	17
Enlisted	43
Reserve component	6
ANG	0
AFRC	6
Civilians	348
Total	414

Air Force Studies and Analyses Agency

Headquarters Washington, D.C.
Established February 1991
Commander Col. Thomas L. Allen

MISSION, PURPOSE, OPERATIONS

Provide analyses and simulation and modeling tools to support the assessment of force-structure options and acquisition decisions for the Secretary, Chief of Staff, and senior leadership of the Air Force
Aid Air Force decision-makers in addressing force-sizing and force-shaping issues, weapon systems employment, resource allocation, and arms reductions proposals
Assist the Air Staff in preparing responses to Congressional inquiries and requests for testimony
Serve as the configuration manager for a variety of simulation models used by the Air Force, other DoD agencies, and civilian contractors

STRUCTURE

Senior Analysis Review Group
 Force Application Division
 Force Enhancement Division
 Resource Management Division
 Capabilities Assessment Division

PERSONNEL

Active-duty 106
 Officers 89
 Enlisted 17
 Reserve component 2
 ANG 0
 AFRC 2
 Civilians 26
Total **134**

Air Force Technical Applications Center

Headquarters Patrick AFB, Fla.
Established May 1, 1960
Commander Col. John T. Wigington III

MISSION, PURPOSE, OPERATIONS

Monitor compliance with several international nuclear treaties, including the Limited Test Ban Treaty, Threshold Test Ban Treaty, and Peaceful Nuclear Explosion Treaty
Operate and maintain a global network of subsurface, surface, airborne, and spacebased sensors and analytical laboratories that provide national authorities with technical measurements with which to monitor foreign nuclear tests
Conduct research and development of proliferation-detection technologies for all weapons of mass destruction

STRUCTURE

Headquarters and Analysis Center, Patrick AFB, Fla.
 McClellan Central Laboratory, Technical Operations Division, McClellan AFB, Calif.
 Seven operational sites/detachments worldwide

PERSONNEL

Active-duty 882
 Officers 190
 Enlisted 692
 Reserve component 0
 Civilians 132
Total **1,014**

EQUIPMENT

15 seismic arrays and 10 single-instrument locations consisting of seismometers and associated central terminals and workstations
 Six hydroacoustic recording locations
 More than 130 sensors on 36 satellites, with associated ground systems instrumentation and data-processing equipment
 Airborne and groundbased equipment to collect nuclear event debris
 Atmospheric sampling equipment for TC-135 and U-2 aircraft
 Military and civilian laboratories that perform low-level radioactive sample analysis

Air Intelligence Agency

Headquarters Kelly AFB, Tex.
Established October 1, 1993
Commander Maj. Gen. Michael V. Hayden

MISSION, PURPOSE, OPERATIONS

Provide direct intelligence, security, electronic combat, foreign-technology, and treaty-monitoring support to national decision-makers and field air component commanders
Develop principles and doctrines of information superiority for application in future warfare
Provide combat commanders with data enabling them to decide when to exploit, jam, deceive, or destroy hostile military communications
Provide scientific-technical intelligence support
Provide tailored intelligence assessments in support of Air Staff planning and policy formulation
Conduct USAF Sensitive Compartmented Information security functions
Assist Air Force components in the development of concepts, exercises, and employment of agency assets to support low-intensity conflict and special operations

EQUIPMENT

Worldwide communications equipment
 Two AN/FLR-9 antennas located in Alaska and Japan

FORCE STRUCTURE

Air Force Information Warfare Center, Kelly AFB, Tex.
 National Air Intelligence Center, Wright-Patterson AFB, Ohio
 67th Intelligence Wing, Kelly AFB, Tex.
 26th Intelligence Group, Vogelweh, Germany
 67th Intelligence Group, Kelly AFB, Tex.
 497th Intelligence Group, Bolling AFB, D.C.
 480th Intelligence Group, Langley AFB, Va.
 544th Intelligence Group, Peterson AFB, Colo.
 692d Intelligence Group, Hickam AFB, Hawaii
 694th Intelligence Group, Fort Meade, Md.
 Intelligence Systems Group, Kelly AFB, Tex.

PERSONNEL

Active-duty 11,792
 Officers 1,735
 Enlisted 10,057
 Reserve component 1,959
 ANG 187
 AFRC 1,772
 Civilians 2,378
Total **16,129**

OPERATIONAL ACTIVITY

Provide Comfort (northern Iraq), Southern Watch (southern Iraq), Support/Uphold Democracy (Haiti), Joint Endeavor/Decisive Edge (multiple locations)

NOTES

AIA was formed by integrating personnel and missions of the former Air Force Intelligence Command and Air Force Intelligence Support Agency and elements of Air Combat Command. The agency reports directly to the deputy chief of staff for Operations. In 1996, the agency supported more than 50 worldwide, joint, unified, and specified command-sponsored exercises. General Hayden also serves as director of the Joint Command and Control Warfare Center.

Air Reserve Personnel Center

Headquarters Denver, Colo.
Established November 1, 1953
Commander Col. Frank P. Cyr, Jr.

MISSION, PURPOSE, OPERATIONS

Provide personnel services and administrative support to ANG and AFRC members, including assignments, promotions, discharges, retirements, and Presidentially activated mobilizations

STRUCTURE

- Chaplain Individual Reserve Programs Directorate
- Health Services Individual Reserve Programs Directorate
- Individual Reserve Programs Directorate
- Communications and Information Directorate
- Personnel Directorate
- Personnel Records Management and Services Directorate
- Plans Directorate
- Public Affairs Directorate
- Resource Management and Support Services Directorate
- Staff Judge Advocate

PERSONNEL

Active-duty	111
Officers	16
Enlisted.....	95
Reserve component	34
ANG.....	1
AFRC.....	33
Civilians	472
Total	617

Air Weather Service

Headquarters Scott AFB, Ill.
Established July 1, 1937
Commander Col. Joseph D. Dushan

MISSION, PURPOSE, OPERATIONS

Provide centralized weather, climatological, and combat-applications support to the Air Force and Army
Render technical advice, develop procedures, and field systems for the integrated weather support system

STRUCTURE

- Air Force Global Weather Center, Offutt AFB, Neb.
- Air Force Combat Climatology Center, Scott AFB, Ill.
- Air Force Combat Weather Center, Hurlburt Field, Fla.

PERSONNEL

Active-duty	869
Officers	213
Enlisted.....	656
Reserve component	8
ANG.....	0
AFRC.....	8
Civilians	249
Total	1,126

Combat Rescue Agency

Headquarters Langley AFB, Va.
Established November 29, 1996
Commander Col. Denver L. Pletcher

MISSION, PURPOSE, OPERATIONS

Enhance the nation's ability to recover distressed personnel during wartime or contingency operations by working to ensure a credible combat search and rescue (CSAR) capability
Provide CSAR functional expertise to DoD components and assist them in implementing OSD CSAR policy and directives
Advise the unified combatant commanders and military services concerning CSAR training, planning, and operations
Recommend CSAR doctrine, procedures, capabilities, and improvements to the Secretary of Defense and the Chairman of the

Joint Chiefs of Staff and ensure integration into the DoD Personnel Recovery Program
Address CSAR procedures, training, and equipment standards to ensure interoperability of CSAR assets

STRUCTURE

- Plans Division
- Interoperability Division
- Operations and Training Division

PERSONNEL

Active-duty	12
Officers	9
Enlisted.....	3
Reserve component	1
ANG.....	0
AFRC.....	1
Civilians	0
Total	13

Joint Services Survival, Evasion, Resistance, and Escape (SERE) Agency

Headquarters Fort Belvoir, Va.
Established November 15, 1991
Commander Col. John C. Chapman, Jr.

MISSION, PURPOSE, OPERATIONS

Serve as Office of the Secretary of Defense executive agent for DoD Code of Conduct/SERE training and DoD's Operational Evasion, Escape, and Recovery program
Serve as Chairman of the Joint Chiefs of Staff executive agent of- fice of primary responsibility for Joint Evasion and Recovery and operational POW/MIA matters
Develop evasion and recovery doctrine, area SERE contingency guides, evasion charts, blood chits, survival equipment, training programs and films, SERE aids for use by joint commands in re- gional and counterdrug operations, and repatriation guidelines for the CINCs and services

STRUCTURE

- Operations Support Division
- Training Division
- Three operating locations

PERSONNEL

Active-duty	35
Officers	9
Enlisted.....	26
Reserve component	7
ANG.....	0
AFRC.....	7
Civilians	63
Total	105

FACILITIES

Four buildings at Fort Belvoir, Va.
 Operating locations in Virginia, Washington, and Florida

NOTES

In 1996, the Joint Services SERE Agency provided assistance to operational units in South Korea, Bosnia-Herzegovina, Europe, southwest Asia, and Latin and South America. JSSA advised the Joint Staff, OSD, combatant commanders, and non-DoD government agencies on technical, training, and operational matters related to SERE, including lessons learned from the recovery and repatriation processing of Capt. Scott F. O'Grady in 1995 and three US military attachés detained in China, in which JSSA had an important role. JSSA helped develop a future Combat Survivor/Evader Locator (CSEL) radio for DoD's operational forces. JSSA trained high-risk-of-capture personnel worldwide, using both in-resident training and mobile training teams. JSSA also assisted the services to improve SERE training and operational exercises for all high-risk-of-capture operators in DoD.

USAF Almanac

Direct Reporting Units

Air Force Communications and Information Center

HeadquartersArlington, Va.
Established April 1, 1997
Commander Lt. Gen. William J. Donahue

MISSION, PURPOSE, OPERATIONS

Apply information technology to improve operations processes
Manage all Air Force information technology systems

STRUCTURE

Air Force Pentagon Communications Agency, Washington, D.C.
 Air Force Communications Agency, Scott AFB, Ill.
 Air Force Frequency Management Agency, Arlington, Va.

PERSONNEL

Active-duty 64
 Officers 50
 Enlisted 14
 Reserve component 1
 ANG 0
 AFRC 1
 Civilians 55
Total 120

Air Force Doctrine Center

Headquarters Maxwell AFB, Ala.
Established July 21, 1993
Commander Brig. Gen. (Maj. Gen. selectee) Ronald E. Keys

MISSION, PURPOSE, OPERATIONS

Develop and publish basic and operational-level doctrine for the Air Force
Provide Air Force input into joint and multinational doctrine development
Ensure that Air Force doctrine is consistent with policy and joint doctrine
Serve as the Coordinating Review Authority for joint doctrine and for joint tactics, techniques, and procedures for which USAF is not the lead agent
Prepare and present coordinated Air Force comments on joint

A direct reporting unit (DRU) is a subdivision of the Air Force, directly subordinate to Hq. USAF, separate from any major command or field operating agency because of a unique mission, legal requirements, or other factors. DRUs have the same administrative and organizational responsibilities as major commands.

doctrine as well as joint tactics, techniques, and procedures and their development

Serve as the Air Force's primary source of expertise for Military Operations Other Than War doctrine and strategy development as well as training, education, exercises, and simulations

STRUCTURE

Det. 1, Langley AFB, Va.
 OL-A, Fort Bliss, Tex.
 OL-B, Fort Knox, Ky.
 OL-C, Fort Sill, Okla.
 OL-D, Fort Benning, Ga.
 OL-E, Fort Rucker, Ala.
 OL-F, Fort Leavenworth, Kan.
 OL-G, Washington, D.C.

PERSONNEL

Active-duty 55
 Officers 48
 Enlisted 7
 Reserve component 0
 Civilians 4
Total 59

Air Force Operational Test and Evaluation Center

Headquarters Kirtland AFB, N. M.
Established January 1, 1974
Commander Maj. Gen. George B. Harrison

MISSION, PURPOSE, OPERATIONS

Plan and conduct realistic, objective, and impartial operational tests and evaluations to determine the operational effectiveness and suitability of Air Force systems and their capacity to meet mission needs

STRUCTURE

Det. 2, Eglin AFB, Fla.
 Det. 4, Peterson AFB, Colo.
 Det. 5, Edwards AFB, Calif.

PERSONNEL

Active-duty 564
 Officers 397
 Enlisted 167
 Reserve component 0

Civilians	166
Total	730

NOTE

The center is conducting tests that involve the B-2 stealth bomber, the C-17 transport, Cheyenne Mountain upgrades, Joint Surveillance and Target Attack Radar System aircraft, Sensor-Fuzed Weapons, and numerous command-and-control systems.

Air Force Security Forces Center

Headquarters	Kirtland AFB, N.M.
Established	March 17, 1997
Commander	Brig. Gen. Richard A. Coleman, Jr.

MISSION, PURPOSE, OPERATIONS

Ensure quick and effective responses to protect US personnel around the world
Align the Air Force Security Police Agency, Security Forces Battle Lab, and 820th Security Forces Group

STRUCTURE

820th Security Forces Group, Lackland AFB, Tex.
 Security Forces Battle Lab, Lackland AFB, Tex.

PERSONNEL

Active-duty	115
Officers	24
Enlisted.....	91
Reserve component	10
ANG.....	0
AFRC.....	10
Civilians	17
Total	142

NOTE

AFSFC is scheduled to move to Lackland AFB, Tex., in October 1997.

US Air Force Academy

Headquarters	Colorado Springs, Colo.
Established	April 1, 1954
Superintendent	Lt. Gen. Paul E. Stein

MISSION, PURPOSE, OPERATIONS

Develop and inspire air and space leaders with a vision for tomorrow
Produce dedicated Air Force officers and leaders
Instill leadership through academics, military training, athletic conditioning, and character development

STRUCTURE

The cadet student body is designated the Cadet Wing. The wing is composed of four groups consisting of 10 squadrons each, with about 100 cadets assigned to a squadron. Each squadron consists of members of all four classes.

PERSONNEL

Active-duty	2,121
Officers	1,032
Enlisted.....	1,089
Reserve component	0
Cadets	4,029
Civilians	2,005
Total	8,155

EQUIPMENT

94 aircraft (T-3A aerobatics trainers; T-41D basic trainers; UV-18 jump planes; ASK-21 sailplanes; Cessna 150s; TG-3 and TG-4 gliders; and TG-7A and TG-11A motorized gliders)

FACILITIES

18,325-acre site
 Three parallel runways
 One crosswind runway
 One sailplane landing area
 Two auxiliary airfields

NOTE

Cadets complete four years of study for a bachelor of science degree, choosing from 29 different academic majors. Four primary areas of military development are stressed in military art and science, theoretical and applied leadership experiences, aviation science and airmanship programs, and military training.

11th Wing

Headquarters	Bolling AFB, D.C.
Established	July 15, 1994
Commander	Col. Peter U. Sutton

MISSION, PURPOSE, OPERATIONS

Provide administrative and ceremonial support to Air Force members in the National Capital Region, all 50 states, and more than 96 countries
Provide administrative support to more than 25,000 people assigned to the 11th Wing, Hq. USAF, and other joint military entities
Support the President, Secretary of the Air Force, and Air Force Chief of Staff, via the United States Air Force Band and Honor Guard
Provide personnel, operations, comptroller, accounting and finance, and recreation services for wing assets, including the day-to-day operations of Bolling AFB
Manage physical, personal, electronic, and information security within the Pentagon

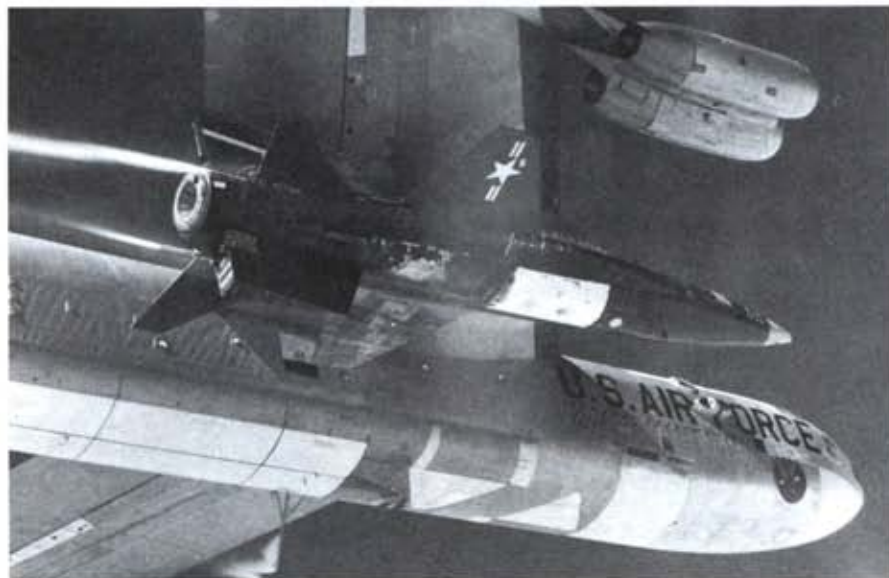
STRUCTURE

Objective wing with Staff, Operations, Support, Logistics, and Medical Groups

PERSONNEL

Active-duty	1,576
Officers	176
Enlisted.....	1,400
Reserve component	0
Civilians	821
Total	2,397

Whether it's called Air Force Research and Development Command, Air Force Systems Command, or Air Force Materiel Command, USAF's R&D structure has been at the forefront of testing the parameters of powered flight. The famed X series of aircraft sought to find the limits of mankind's tolerance for velocity and G-forces in the upper reaches of the atmosphere. Here, an X-2 readies for takeoff underneath a B-50 at the Air Force Flight Test Center, Edwards AFB, Calif.



It's a museum piece now, but the X-15 was once the sharpest of cutting-edge flight-test technologies. Capable of speeds in excess of Mach 6, the X-15 made a mockery of existing records for velocity and altitude. There was danger in being so far in front of the field, however. One X-15 pilot—Maj. Michael J. Adams—was killed and another—NASA's John B. McKay—was seriously injured during the program's 199 flights. A third test pilot, NASA's Joe Walker, survived the X-15 program only to be killed in an F-104 crash while flying chase during the testing of the XB-70.

Since its days as Muroc AAF when Chuck Yeager, Iven Kincheloe, and Scott Crossfield roamed the skies at eye-popping speeds, Edwards AFB has been the venue of choice for USAF testing and test pilot training. AFFTC not only tests the latest in aerospace technology, it also seeks to discover what aircraft in the existing inventory, such as the F-15B, F-16B, T-37, and T-38 pictured at right, are capable of. ■



Photo by Erik Simonsen