

USAF Almanac

Field Operating Agencies

A Field Operating Agency is a subdivision of the Air Force that carries out field activities under the operational control of an Hq. USAF functional manager. Though the FOAs have the same administrative and organizational responsibilities as the major commands, their missions remain separate from those of the major commands.

Air Force Agency for Modeling and Simulation

Hq.: Orlando, Fla.
Estab.: June 3, 1996
Cmdr.: Col. Ricky R. Ales

MISSION, PURPOSE, OPERATIONS

Support development and use of the Joint Synthetic Battlespace for training, analysis, acquisition, test and evaluation, and operations; corporate USAF modeling and simulation operations

Implement USAF, joint, and DOD modeling and simulation policies and standards

Manage, coordinate, and integrate major USAF/joint modeling and simulation programs and initiatives

Promote and support technology improvements

STRUCTURE

Two divisions
 Two operating locations

PERSONNEL

Active duty		21
Officers	18	
Enlisted	3	
Civilians		13
Total		34

Air Force Audit Agency

Hq.: Washington
Estab.: July 1, 1948
Dir.: Jackie R. Crawford

MISSION, PURPOSE, OPERATIONS

Provide all levels of Air Force management with independent and quality audit services

Produce audit products that evaluate the efficiency, effectiveness, and economy of Air Force programs and activities

STRUCTURE

Three directorates at Arlington, Va., March ARB, Calif., and Wright-Patterson AFB, Ohio

Three regional offices
 19 field offices

PERSONNEL

Civilians 822

The director of AFAA is the auditor general of the Air Force.

Air Force Base Conversion Agency

Hq.: Arlington, Va.
Estab.: Nov. 15, 1991
Dir.: Albert F. Lowas Jr.

MISSION, PURPOSE, OPERATIONS

Execute environmental programs and real and personal property disposal for major Air Force bases in the US being closed or realigned under the authorities of the Base Closure and Realignment Act of 1988 and the Defense Base Closure and Realignment Act of 1990

Assist communities in the conversion of closing and realigning bases from military to civilian use and ensure that property at these Air Force installations is made available for reuse as quickly and efficiently as possible

STRUCTURE

Regional divisions
 Base-level operating locations

PERSONNEL

Civilians 261

Air Force Center for Environmental Excellence

Hq.: Brooks AFB, Tex.
Estab.: July 23, 1991
Dir.: Gary M. Erickson

MISSION, PURPOSE, OPERATIONS

Provide Air Force leaders the comprehensive expertise to protect, preserve, restore, develop, and sustain the nation's environmental and installation resources

STRUCTURE

Four directorates
 Three regional environmental offices

PERSONNEL

Active duty		44
Officers	42	
Enlisted	2	
Reserve components		8
ANG	0	
AFRC	8	
Civilians		375
Total		427

Air Force Civil Engineer Support Agency

Hq.: Tyndall AFB, Fla.
Estab.: Aug. 1, 1991
Cmdr.: Col. Bruce R. Barthold

MISSION, PURPOSE, OPERATIONS

Provide the best tools, practices, and professional support to maximize Air Force civil engineer capabilities in base and contingency operations

STRUCTURE

Four directorates

PERSONNEL

Active duty		83
Officers	17	
Enlisted	66	
Reserve components		28
ANG	1	
AFRC	27	
Civilians		115
Total		226

Air Force Communications Agency

Hq.: Scott AFB, Ill.
Estab.: June 13, 1996
Cmdr.: Col. Thomas J. Verbeck

MISSION, PURPOSE, OPERATIONS

Enable innovative communications and information solutions for USAF warfighters by developing progressive policies, standards, best practices, and architectures

Serve as leader for USAF-wide information infrastructure and information protection

Evaluate commercial information technologies for potential USAF use
Assure integration and interoperability of Air Force communications and information systems
Provide specialized communications and information field services and support

STRUCTURE

Five functional areas

PERSONNEL

Active duty		264
Officers	116	
Enlisted	148	
Civilians		303
Total		567

Air Force Cost Analysis Agency

Hq.: Arlington, Va.
Estab.: Aug. 1, 1992
Exec. Dir.: Joseph T. Kammerer

MISSION, PURPOSE, OPERATIONS

Develop independent life-cycle cost estimates of major weapon and information systems; estimates and cost factors for modernization planning, long-range planning, divestiture, and flying hour program; cost-estimation tools, techniques, methodologies, and databases
Conduct special cost reviews for the Air Force Secretariat and for other organizations as directed
Research emerging changes in technologies, acquisition priorities, and industry

STRUCTURE

Five divisions

PERSONNEL

Active duty		20
Officers	19	
Enlisted	1	
Civilians		26
Total		46

Air Force Flight Standards Agency

Hq.: Andrews AFB, Md.
Estab.: Oct. 1, 1991
Cmdr.: Col. Richard P. Packard

MISSION, PURPOSE, OPERATIONS

Develop, standardize, evaluate, and certify USAF policy, procedures, and equipment for global flight operations and centrally manage the Air Force Air Traffic Control and Landing Systems
Perform worldwide flight inspection of airfields and flight instrument/navigation systems during combat, contingencies, and JCS exercises
Represent USAF in FAA airspace management and ATC issues; DOD in international airspace and ATC issues

Provide procedures for ATC, airfield, operational evaluation of ATC systems, and airspace management

STRUCTURE

Two detachments at Oklahoma City and Washington
 Three directorates

PERSONNEL

Active duty		114
Officers	53	
Enlisted	61	
Reserve components		7
ANG	0	
AFRC	7	
Civilians		30
Total		151

Air Force Frequency Management Agency

Hq.: Alexandria, Va.
Estab.: Oct. 1, 1991
Cmdr.: Col. Steven L. Woolf

MISSION, PURPOSE, OPERATIONS

Obtain radio frequency spectrum access for Air Force and selected DOD activities in support of national policy objectives, systems development, and global operations
Develop Air Force radio frequency spectrum policy and guidance. Responsible for USAF representation in spectrum negotiations with civil, military, national, and international regulatory organizations
Provide curriculum oversight for the Interservice Radio Frequency Management School

STRUCTURE

Two divisions
 Technical director

PERSONNEL

Active duty		10
Officers	3	
Enlisted	7	
Civilians		26
Total		36

Air Force Historical Research Agency

Hq.: Maxwell AFB, Ala.
Estab.: May 25, 1979
Cmdr.: Col. Carol S. Sikes

MISSION, PURPOSE, OPERATIONS

Collect, preserve, and manage USAF historical document collection and oral history program
Answer requests for historical information
Operate research facilities; a USAF-wide automated historical data system
Determine the lineage and honors of Air

Force organizations
Maintain official emblem records of Air Force organizations
Verify Air Force aerial victory credits
Prepare historical data, analyses, and manuscripts

STRUCTURE

Two divisions

PERSONNEL

Active duty		9
Officers	4	
Enlisted	5	
Reserve components		17
ANG	0	
AFRC	17	
Civilians		63
Total		89

Air Force History Support Office

Hq.: Washington
Estab.: Sept. 30, 1994
Cmdr.: Col. George W. Ballinger

MISSION, PURPOSE, OPERATIONS

Research, write, and publish books and other studies on the history of the Air Force
Provide historical support to USAF, DOD, and other government agencies
Support scholars with research and teaching materials
Record and disseminate USAF history to enable decision makers and planners to formulate strategy, plans, and doctrine; educate USAF students at professional military institutions; inform the public about the role of USAF and airpower in national security

STRUCTURE

Two divisions

PERSONNEL

Active duty		4
Officers	3	
Enlisted	1	
Reserve components		3
ANG	0	
AFRC	3	
Civilians		25
Total		32

Air Force Inspection Agency

Hq.: Kirtland AFB, N.M.
Estab.: Aug. 1, 1991
Cmdr.: Col. Fred K. Wall

MISSION, PURPOSE, OPERATIONS

Provide USAF leadership with objective and independent assessments to improve USAF operations and support
Serve as single comprehensive inspection agency of USAF medical organizations
Recommend improvements to existing processes, practices, and programs for fulfilling peacetime, contingency, and wartime missions
Conduct USAF Inspector General School; special reviews and inquiries
Publish *TIG Brief* magazine

STRUCTURE

Four directorates

PERSONNEL

Active duty		110
Officers	86	
Enlisted	24	
Reserve components		3
ANG	1	
AFRC	2	
Civilians		21
Total		134

Air Force Legal Services Agency

Hq.: Bolling AFB, D.C.
Estab.: Sept. 1, 1991
Cmdr.: Col. Michael N. Madrid

MISSION, PURPOSE, OPERATIONS

Provide commanders and personnel with specialized legal services: administering military justice to protect individual rights and ensure good order and discipline; preserving command freedom of action through robust defense of USAF interests in civil litigation; training and advising the headquarters and field in military justice and civil law matters; providing programs to benefit the Air Force family; and supporting legal services worldwide with state-of-the-art, specialized information technology

STRUCTURE

Three directorates

PERSONNEL

Active duty		400
Officers	276	
Enlisted	124	
Civilians		111
Total		511

Air Force Logistics Management Agency

Hq.: Maxwell AFB, Gunter Annex, Ala.
Estab.: Sept. 30, 1975
Cmdr.: Col. Ronne G. Mercer

MISSION, PURPOSE, OPERATIONS

Develop, analyze, test, evaluate, and recommend new or improved concepts, methods, systems, policies, and procedures to enhance logistics efficiency and effectiveness
Publish the *Air Force Journal of Logistics*

STRUCTURE

Seven divisions

PERSONNEL

Active duty		49
Officers	30	
Enlisted	19	
Civilians		18
Total		67

Air Force Manpower and Innovation Agency

Hq.: Randolph AFB, Tex.
Estab.: Sept. 1, 1999
Cmdr.: Col. Candace C. Abbott

MISSION, PURPOSE, OPERATIONS

Determine current and future resource requirements, through manpower studies, to improve mission performance of USAF organizations
Research and develop innovative management concepts and best practices; studies to identify optimal staffing, resource allocation, and outsourcing and privatization options

Serve as USAF focal point for emerging government and industry manpower/quality issues
Develop and manage USAF-level manpower training architecture

STRUCTURE

Five divisions

PERSONNEL

Active duty		115
Officers	34	
Enlisted	81	
Civilians		85
Total		200

Air Force Medical Operations Agency

Hq.: Bolling AFB, D.C.
Estab.: July 1, 1992
Cmdr.: Brig. Gen. Gary H. Murray

MISSION, PURPOSE, OPERATIONS

Develop policies and programs to improve aerospace medicine and preventive and clinical health care services to enhance the capabilities of the Air Force

STRUCTURE

Nine divisions
 Two offices

PERSONNEL

Active duty		81
Officers	60	
Enlisted	21	
Civilians		60
Total		141



SrA. Noah Park, a radio-television broadcaster with **Det. 8, Air Force News**, interviews **Maj. Mark Moore**, 510th FS operations officer, during a deployment to Slovakia from Aviano AB, Italy. The Air Force News Agency, one of USAF's 33 FOAs, creates news and entertainment products for electronic and print media.

USAF photo by SSgt. Mitch Fuqua

Air Force Medical Support Agency

Hq.: Brooks AFB, Tex.
 Estab.: July 1, 1992
 Cmdr.: Col. Allen W. Middleton

MISSION, PURPOSE, OPERATIONS

Improve global performance and capability of the Medical Service in supporting combat forces and maintaining the health of beneficiaries

Serve as the Air Force surgeon general's focal point for policy development, strategies, plans, consultant services, and validated requirements dealing with facilities, supplies, equipment, acquisition, information systems, and resources

STRUCTURE

Three divisions
 Two offices

PERSONNEL

Active duty		48
Officers	38	
Enlisted	10	
Civilians		21
Total		69

Air Force News Agency

Hq.: Kelly AFB, Tex.
 Estab.: June 1, 1978
 Cmdr.: Col. Anthony J. Epifano

MISSION, PURPOSE, OPERATIONS

Support the Secretary of the Air Force Office of Public Affairs by creating and delivering timely and credible products and services

Communicate and broadcast news, information, and entertainment through print and electronic means

Operate all USAF-managed Armed Forces Radio and Television Service outlets

Produce news and feature stories on soldiers and airmen for release to civilian broadcast and print media

STRUCTURE

Air Force Broadcasting Service
 Army and Air Force Hometown News Service
 Air Force News Service

PERSONNEL

Active duty		309
Officers	17	
Enlisted	292	
Reserve components		34
ANG	0	
AFRC	34	
Civilians		93
Total		436

Air Force Office of Special Investigations

Hq.: Andrews AFB, Md.
 Estab.: Aug. 1, 1948
 Cmdr.: Brig. Gen. Francis X. Taylor

MISSION, PURPOSE, OPERATIONS

Provide criminal investigative, counter-intelligence information, and force-protection services to commanders

Identify and prevent criminal activity, including homicide, drug abuse, espionage, terrorism, and sabotage, and economic (major defense contractor fraud and local fraud), environmental, and other crimes that threaten Air Force and DOD resources

Provide force-protection assistance to deployed wings and units

Serve as DOD's executive agent for the Defense Computer Forensics Laboratory and the Defense Computer Investigations Training Program

STRUCTURE

USAF Special Investigations Academy
 Eight regional offices
 Six overseas squadrons
 160 detachments and operating locations

PERSONNEL

Active duty		1,435
Officers	373	
Enlisted	1,062	
Reserve components		476
ANG	0	
AFRC	476	
Civilians		459
Total		2,370

Air Force Operations Group

Hq.: Washington
 Estab.: July 26, 1977
 Cmdr.: Col. Dave P. Jones

MISSION, PURPOSE, OPERATIONS

Support USAF Chief of Staff and DCS for Air and Space Operations on current operational issues, including a 24-hour watch on all current operations and processing emergency messages

Provide facilities, policy, procedures, training, and staffing for Crisis Action Team during crises, contingencies, and exercises

Coordinate actions among major USAF organizations for JCS and USAF taskings

Prepare and provide weather data to the President, Secretary of Defense, JCS, NMCC, Army Operations Center, and other federal agencies

STRUCTURE

Five divisions

PERSONNEL

Active duty		219
Officers	148	
Enlisted	71	
Reserve components		5
ANG	0	
AFRC	5	
Civilians		11
Total		235

Air Force Pentagon Communications Agency

Hq.: Washington
 Estab.: Oct. 1, 1984
 Cmdr.: Col. Joseph E. LaPosa

MISSION, PURPOSE, OPERATIONS

Provide management, policy, plans, programs, and information systems for C⁴, ensuring information superiority for Hq. USAF for military operations

STRUCTURE

Eight directorates

PERSONNEL

Active duty		452
Officers	97	
Enlisted	355	
Civilians		283
Total		735

Air Force Personnel Center

Hq.: Randolph AFB, Tex.
 Estab.: Oct. 1, 1995
 Cmdr.: Maj. Gen. Richard E. Brown III

MISSION, PURPOSE, OPERATIONS

Provide personnel operations service

STRUCTURE

Eight divisions

PERSONNEL

Active duty		968
Officers	305	
Enlisted	663	
Reserve components		17
ANG	2	
AFRC	15	
Civilians		965
Total		1,950

AFPC was formerly the Air Force Military Personnel Center and the Air Force Civilian Personnel Management Center.

Air Force Personnel Operations Agency

Hq.: Washington
 Estab.: Aug. 15, 1993
 Dir.: Brig. Gen. (sel.) Toreaser A. Steele

MISSION, PURPOSE, OPERATIONS

Execute personnel programs and provide personnel support to Hq. USAF personnel in the Washington area
Develop and operate officer, enlisted, and civilian models and databases for management information
Support DCS, Personnel, computer operations

STRUCTURE

Two divisions

PERSONNEL

Active duty		44
Officers	28	
Enlisted	16	
Civilians		22
Total		66

Air Force Program Executive Office

Hq.: Washington
 Estab.: November 1990
 Exec.: Lawrence J. Delaney

MISSION, PURPOSE, OPERATIONS

Manage and account for the execution of major and selected Air Force acquisition programs

STRUCTURE

Program Executive Officers:

Brig. Gen. Jeffrey R. Riemer, C² & Combat Support Programs
 Joseph G. Diamond, Weapons Programs
 Brig. Gen. Craig R. Cooning, Space Programs
 Brig. Gen. Robert W. Chedister, Airlift, Trainers, Modeling, & Simulation
 Maj. Gen. Michael C. Mushala, Fighter & Bomber Programs

PERSONNEL

Active duty		33
Officers	31	
Enlisted	2	
Civilians		12
Total		45

Air Force Real Estate Agency

Hq.: Bolling AFB, D.C.
 Estab.: Aug. 1, 1991
 Dir.: William E. Edwards

MISSION, PURPOSE, OPERATIONS

Acquire, manage, and dispose of real property worldwide for the Air Force



USAF photo by SSgt. Richard Freeland

At Defender Challenge 2000 at Camp Bullis, Tex., A1C Ryan Ormberg and SSgt. Charles Davidson, both from PACAF, fire downrange during a combat weapons event. An evaluator keeps an eye out for safety infractions. Air Force Security Forces sponsor Defender Challenge, an annual USAF competition, which last year hosted 13 international teams competing in seven physical fitness, base defense, and policing skills.

Plan and execute the Real Property Management program
Provide policy to assist USAF in complying with public laws and federal and DOD guidance

PERSONNEL

Civilians		11
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Air Force Review Boards Agency

Hq.: Andrews AFB, Md.
 Estab.: June 1, 1980
 Dir.: Joe G. Lineberger

MISSION, PURPOSE, OPERATIONS

Manage military and civilian appellate processes for the Secretary of the Air Force
Develop overall policy and act for the Secretary of the Air Force in deciding individual cases before the boards and civilian appellate processes
Ensure due process and fair and impartial treatment in all cases

STRUCTURE

Air Force Board for Correction of Military Records
 Air Force Civilian Appellate Review Office
 Air Force Personnel Council

PERSONNEL

Active duty		11
Officers	5	
Enlisted	6	
Reserve components		4
ANG	1	
AFRC	3	
Civilians		43
Total		58

Air Force Safety Center

Hq.: Kirtland AFB, N.M.
 Estab.: Jan. 1, 1996
 Cmdr.: Maj. Gen. Timothy A. Peppe

MISSION, PURPOSE, OPERATIONS

Manage USAF mishap prevention programs and the Nuclear Surety Program
Develop regulatory guidance
Provide technical assistance in flight, ground, and weapons and space safety disciplines
Maintain USAF database for all safety mishaps
Oversee all major command mishap investigations and evaluate corrective actions for applicability and implementation USAF-wide
Direct safety education programs for all safety disciplines

STRUCTURE

Five divisions

PERSONNEL

Active duty		66
Officers	47	
Enlisted	19	
Reserve components		1
ANG	0	
AFRC	1	
Civilians		50
Total		117

The commander is also the Air Force chief of safety. AFSC publishes *Flying Safety, Road and Rec*, and *Weapons Journal* and produces safety videos.

Air Force Security Forces Center

Hq.: Lackland AFB, Tex.
Estab.: March 17, 1997
Cmdr.: Brig. Gen. James M. Shames

MISSION, PURPOSE, OPERATIONS

Develop USAF Security Forces guidance, policy, and training requirements to safeguard and protect personnel and resources
Prepare guidance on air base defense operations and Security Forces continuation training; mission-related security and law enforcement operations; resource protection; anti-terrorism

Develop and implement base-level and combat arms training and ground combat weapons maintenance programs

Manage USAF corrections program and activities; DOD military working dog activities; contingency requirement taskings

STRUCTURE

Four divisions
 Force Protection Battlelab
 Three detachments at Ft. Leavenworth, Kan., NAS Miramar, Calif., and Charleston NWC, S.C.

PERSONNEL

Active duty		432
Officers	59	
Enlisted	373	
Reserve components		13
ANG	1	
AFRC	12	
Civilians		14
Total		459

Air Force Security Police Agency was redesignated Air Force Security Forces Center, a DRU, March 17, 1997; it was redesignated an FOA Oct. 1, 1998.

Air Force Services Agency

Hq.: San Antonio
Estab.: Feb. 5, 1991
Cmdr.: Col. Horace L. Larry

MISSION, PURPOSE, OPERATIONS

Support the bases, major commands, and Air Staff by providing technical assistance, fielding new initiatives, developing procedures, and managing selected central support functions to ensure successful service programs

Manage Air Force nonappropriated central funds and operate central systems, such as banking, investments, purchasing, data flow, insurance, and benefit programs

STRUCTURE

Base-level services managers

PERSONNEL

Active duty		81
Officers	28	
Enlisted	53	
Reserve components		10
ANG	0	
AFRC	10	
Civilians		174
Total		265

Air Force Studies and Analyses Agency

Hq.: Washington
Estab.: Feb. 5, 1991
Cmdr.: Col. Donald P. Higgins Jr.

MISSION, PURPOSE, OPERATIONS

Provide timely, objective, and operationally relevant analyses to support senior Air Force decision makers and foster excellence in the military modeling, simulation, and analysis communities

Advise DOD and Air Force leadership on issues of force sizing and shaping, weapon system employment, resource allocation, and aerospace strategy, operational art, and tactics

STRUCTURE

Senior Analysis Review Group
 Three divisions

PERSONNEL

Active duty		64
Officers	53	
Enlisted	11	
Civilians		17
Total		81

Air Force Technical Applications Center

Hq.: Patrick AFB, Fla.
Estab.: July 7, 1959
Cmdr.: Col. Roy E. Horton III

MISSION, PURPOSE, OPERATIONS

Monitor compliance with several international nuclear treaties

Operate and maintain a global network of subsurface, surface, airborne, and space-based sensors and analytical laboratories that provide national authorities with technical measurements with which to monitor foreign nuclear tests

Conduct research and development of proliferation-detection technologies for all weapons of mass destruction

Expand current monitoring capability to include the Comprehensive Test Ban Treaty upon its entry into force

STRUCTURE

Analysis Center, Patrick AFB, Fla.
 Laboratory and technical operations division, McClellan AFB, Calif.
 Operational sites/detachments in 18 countries

PERSONNEL

Active duty		532
Officers	138	
Enlisted	394	
Total		532

EQUIPMENT

25 seismic arrays and 11 single-instrument locations consisting of seismometers and associated data acquisition systems and workstations

Seven hydroacoustic recording locations
 More than 140 sensors on 35 satellites, with associated ground systems instrumentation and data-processing equipment

Ground-based equipment to collect nuclear event debris

Air Force Weather Agency

Hq.: Offutt AFB, Neb.
Estab.: Oct. 15, 1997
Cmdr.: Col. Robert H. Allen

MISSION, PURPOSE, OPERATIONS

Enhance the nation's combat capability by delivering timely, accurate, and reliable weather support worldwide to Air Force and Army forces, unified commands, national programs, and national command authority

STRUCTURE

Air Force Combat Climatology Center, Asheville, N.C.
 Air Force Combat Weather Center, Hurlburt Field, Fla.
 55th Space Weather Squadron, Schriever AFB, Colo. (with six solar observatories around the world)
 One detachment at Tinker AFB, Okla.
 Six operating locations

PERSONNEL

Active duty		622
Officers	120	
Enlisted	502	
Reserve components		8
ANG	0	
AFRC	8	
Civilians		190
Total		820

Formerly Air Weather Service, established July 1, 1937.

ANG Readiness Center

Hq.: Andrews AFB, Md.
Estab.: August 1997
Cmdr.: Col. Naomi D. Manadier (acting)

MISSION, PURPOSE, OPERATIONS

Provide guidance and resources to prepare men and women for combat and serve as a channel of communication for contingencies and national policies

STRUCTURE

201st Mission Support Squadron
 13 directorates

PERSONNEL

Active duty		111
Officers	71	
Enlisted	40	
Reserve Components		555
ANG	553	
AFRC	2	
Civilians		457
Total		1,123

USAF Almanac

■ Direct Reporting Units

A Direct Reporting Unit is a subdivision of the Air Force, directly subordinate to Hq. USAF, separate from any major command or FOA because of a unique mission, legal requirements, or other factors. DRUs have the same administrative and organizational responsibilities as major commands.

Air Force Doctrine Center

Hq.: Maxwell AFB, Ala.
Estab.: Feb. 24, 1997
Cmdr.: Maj. Gen. Lance L. Smith

MISSION, PURPOSE, OPERATIONS

Provide a focal point for aerospace doctrine

Develop basic and operational doctrine for USAF Total Force

Advocate doctrinally correct representation of aerospace power in service and joint campaign models and exercise scenarios

Collect inputs from exercises and operations for lessons learned

Participate in development and investigation of future operational concepts, technologies, and strategies

Present USAF doctrine to Army officers at various combat arms branch schools

STRUCTURE

Det. 1, Langley AFB, Va.
 Six operating locations
 Air Force Liaison, Pentagon

PERSONNEL

Active duty		66
Officers	59	
Enlisted	7	
Reserve components		12
ANG	0	
AFRC	12	
Civilians		13
Total		91

Air Force Operational Test and Evaluation Center

Hq.: Kirtland AFB, N.M.
Estab.: Jan. 1, 1974
Cmdr.: Maj. Gen. William A. Peck Jr.

MISSION, PURPOSE, OPERATIONS

Plan, execute, and report independent OT&Es

Determine operational capabilities and limitations of USAF and joint systems to meet warfighter mission needs

Provide operational effectiveness, suitability, and evaluation expertise from concept development to system employment to support USAF, DoD, and other government agencies

STRUCTURE

Three geographically separate units: Edwards AFB, Calif., Eglin AFB, Fla., and Peterson AFB, Colo.

PERSONNEL

Active duty		510
Officers	341	
Enlisted	169	
Civilians		204
Total		714

US Air Force Academy

Hq.: Colorado Springs, Colo.
Estab.: April 1, 1954
Supt.: Lt. Gen. John R. Dallager

MISSION, PURPOSE, OPERATIONS

Develop and inspire young men and women to become Air Force officers with knowledge, character, and discipline

Produce dedicated Air Force officers and leaders

Instill leadership through academics, military training, athletic conditioning, and character development

STRUCTURE

The cadet student body is designated the Cadet Wing. The wing is composed of four groups consisting of nine squadrons each, with more than 100 cadets assigned to a squadron. Each squadron consists of members of all four classes

PERSONNEL

Active duty		2,501
Officers	1,014	
Enlisted	1,487	
Reserve components		26
ANG	1	
AFRC	25	
Civilians		1,972
Total		4,499

EQUIPMENT

31 aircraft (TG-9 sailplanes; Cessna 150s; TG-3 and TG-4 gliders; and TG-7A and

TG-11A motorized gliders; T-41s; UV-18 jump airplanes)

Cadets complete four years of study for a bachelor of science degree, choosing from 30 different academic majors. Four primary areas of military development are stressed in military art and science, theoretical and applied leadership experiences, aviation science and air-manship programs, and military training.

11th Wing

Hq.: Bolling AFB, D.C.
Estab.: July 15, 1994
Cmdr.: Col. James P. Hunt

MISSION, PURPOSE, OPERATIONS

Provide administrative and ceremonial support to USAF members in the National Capital Region, all 50 states, and more than 100 countries

Support the President, SECDEF, and CSAF via the United States Air Force Band and Honor Guard

Provide personnel, operations, comptroller, accounting and finance, and recreation services for wing assets, including the day-to-day operations of Bolling AFB

Manage physical, personal, electronic, and information security within the Pentagon

STRUCTURE

Objective wing

PERSONNEL

Active duty		1,582
Officers	178	
Enlisted	1,404	
Reserve components		35
ANG	0	
AFRC	35	
Civilians		811
Total		2,428