

FOAs, DRUs, and Auxiliary

2006 USAF Almanac

Field Operating Agencies

A field operating agency (FOA) is a subdivision of the Air Force that carries out field activities under the operational control of an Hq. USAF functional manager. FOAs have the same administrative and organizational responsibilities as major commands.

Air Force Agency for Modeling and Simulation

Hq.: Orlando, Fla.
Estab.: June 3, 1996
Cmdr.: Col. David M. Votipka

MISSION, PURPOSE, OPERATIONS

Responsible for supporting development and use of Joint Synthetic Battlespace (JSB) for training, analysis, test and evaluation, and operations

Implement Air Force, joint, and DOD modeling and simulation (M&S) policies and standards

Manage, coordinate, and integrate major USAF and joint M&S programs and initiatives

Support corporate USAF M&S operations while promoting and supporting technology improvements

STRUCTURE

Three divisions in Orlando, Fla.
 C4ISR Visualization Center, Pentagon

PERSONNEL

Active duty		17
Officers	14	
Enlisted	3	
Civilians		15
Total		32

Air Force Audit Agency

Hq.: Washington, D.C.
Estab.: July 1, 1948
Dir.: Robert E. Dawes

MISSION, PURPOSE, OPERATIONS

Provide all levels of Air Force management with independent and quality internal audit service

Produce audit products that evaluate the efficiency, effectiveness, and economy of Air Force programs and activities

STRUCTURE

Four directorates at Arlington, Va., Brooks City-Base, Tex., March ARB, Calif., and Wright-Patterson AFB, Ohio
 Three regional offices
 16 field offices

PERSONNEL

Civilians	781
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The director of AFAA is the USAF auditor general.

Air Force Center for Environmental Excellence

Hq.: Brooks City-Base, Tex.
Estab.: July 23, 1991
Dir.: Paul A. Parker

MISSION, PURPOSE, OPERATIONS

Provide Air Force leaders with the comprehensive expertise to protect, preserve, restore, develop, and sustain the nation's environmental and installation resources

STRUCTURE

10 directorates at Brooks City-Base with regional environmental offices in Atlanta, Dallas, and San Francisco

PERSONNEL

Active duty		31
Officers	29	
Enlisted	2	
Reserve components		15
ANG	0	
AFRC	15	
Civilians		358
Total		404

Air Force Civil Engineer Support Agency

Hq.: Tyndall AFB, Fla.
Estab.: Aug. 1, 1991
Cmdr.: Col. Gus G. Elliott Jr.

MISSION, PURPOSE, OPERATIONS

Provide the best tools, practices, and professional support to maximize Air Force civil engineer capabilities in base and contingency operations

STRUCTURE

Six directorates

PERSONNEL

Active duty		96
Officers	19	
Enlisted	77	
Reserve components		25
ANG	0	
AFRC	25	
Civilians		110
Total		231

Air Force Command and Control and Intelligence, Surveillance, and Reconnaissance Center

Hq.: Langley AFB, Va.
Estab.: Aug. 1, 1997
Cmdr.: Maj. Gen. Tommy F. Crawford

MISSION, PURPOSE, OPERATIONS

Develop the science of control to enable the art of command by influencing, integrating, and improving Air Force C2ISR capabilities

Represent all major commands and provide operational warfighter perspective to Air Force C2ISR spiral development and system acquisition commands and processes

Deliver interoperability and combat capability to the joint warfighter

STRUCTURE

One major field unit
 11 subordinate organizations

PERSONNEL

Active duty		228
Officers	165	
Enlisted	63	
Reserve Components		16
ANG	0	
AFRC	16	
Civilians		57
Total		301



Maj. Tom Grabowski directs air assets aboard an E-8C Joint STARS aircraft.

USAF photo by MSgt. Lance Cheung

Air Force Communications Agency

Hq.: Scott AFB, Ill.
 Estab.: June 13, 1996
 Cmdr.: Col. Robert J. Steele

MISSION, PURPOSE, OPERATIONS

Provide C4ISR capabilities to the warfighter through architecture and lead command management of the Air Force ground, air, and space network—the ConstellationNet
Direct integration of systems into the network, assuring decision superiority; drive innovative information technology solutions for Air Force warfighters by generating progressive standards, architectures, and force structure policies and guidance
Deploy engineering and network operations strike teams worldwide for assured Air Force network combat power

STRUCTURE

Five functional areas

PERSONNEL

Active duty		217
Officers	107	
Enlisted	110	
Reserve Components		4
ANG	0	
AFRC	4	
Civilians		315
Total		536

Air Force Cost Analysis Agency

Hq.: Arlington, Va.
 Estab.: Aug. 1, 1992
 Exec. Dir.: Richard K. Hartley

MISSION, PURPOSE, OPERATIONS

Develop independent life-cycle cost estimates of major weapon and information systems; estimates and cost factors for modernization planning, long-range planning, divestiture, and flying hour program; cost-estimation tools, techniques, methodologies, and databases
Conduct special cost reviews for the Air Force Secretariat and for other organizations as directed
Research emerging changes in technologies, acquisition priorities, and industry

STRUCTURE

Five divisions

PERSONNEL

Active duty		25
Officers	23	
Enlisted	2	
Civilians		39
Total		64

Air Force Flight Standards Agency

Hq.: Andrews AFB, Md.
 Estab.: Oct. 1, 1991
 Cmdr.: Col. Christopher S. Cepelch

MISSION, PURPOSE, OPERATIONS

Develop, standardize, evaluate, and certify USAF policy, procedures, and equipment for flight operations and centrally manage USAF air traffic control and landing systems
Represent USAF in FAA airspace manage-

ment and ATC issues and DOD in international airspace and ATC issues
Provide procedures for ATC, airfield, operational evaluation of ATC systems, airspace management, and terminal instrument procedures

STRUCTURE

One detachment at Oklahoma City
 Three directorates

PERSONNEL

Active duty		120
Officers	51	
Enlisted	69	
Reserve components		4
ANG	0	
AFRC	4	
Civilians		38
Total		162

Air Force Frequency Management Agency

Hq.: Alexandria, Va.
 Estab.: Oct. 1, 1991
 Cmdr.: Col. Richard J. Petrassi

MISSION, PURPOSE, OPERATIONS

Plan, provide, and preserve access to the electromagnetic spectrum for Air Force and selected DOD activities in support of national policy objectives, systems development, and global operations
Develop and implement spectrum guidelines and instructions to support the Air Force mission
Coordinate actions to resolve spectrum interference incidents involving DOD, private sector, federal, and international users; instrumental in formulating and articulating US positions at World Radio Conference
Coordinate orbital locations and spectrum needs for DOD satellites at the international level
Provide functional management for the spectrum management career field and oversee curriculum for the Electromagnetic Spectrum Management Course and the JTF Spectrum Management Course

STRUCTURE

Two directorates
 Technical director

PERSONNEL

Active duty		11
Officers	3	
Enlisted	8	
Civilians		25
Total		36

Air Force Historical Research Agency

Hq.: Maxwell AFB, Ala.
 Estab.: May 25, 1979
 Dir.: Charles F. O'Connell Jr.

MISSION, PURPOSE, OPERATIONS

Collect, preserve, and manage historical document collection and oral history program
Research, write, and publish books and other studies on USAF history
Provide historical support to USAF, DOD, other government agencies, and the public

Record and disseminate USAF history, including the role of airpower in national security
Operate research facilities and automated historical data system
Determine the lineage and honors of USAF units; maintain official emblem records
Verify Air Force aerial victory credits

STRUCTURE

Three divisions

PERSONNEL

Active duty		1
Officers	0	
Enlisted	1	
Reserve components		22
ANG	0	
AFRC	22	
Civilians		60
Total		83

Air Force Inspection Agency

Hq.: Kirtland AFB, N.M.
 Estab.: Aug. 1, 1991
 Cmdr.: Col. Thomas F. Berardinelli

MISSION, PURPOSE, OPERATIONS

Provide independent and timely assessments of acquisition, nuclear surety, operations, logistics, support, and health care to SECAF, CSAF, SAF/IG, and commanders of major commands
Serve as primary action arm of SECAF inspection system
Identify critical deficiencies and recommend improvements for accomplishing peacetime/wartime missions; evaluate USAF activities and policies
Provide by-law and compliance oversight of all USAF-level FOAs and DRUs
Publish *TIG Brief* magazine

STRUCTURE

Four directorates

PERSONNEL

Active duty		103
Officers	80	
Enlisted	23	
Reserve components		5
ANG	0	
AFRC	5	
Civilians		25
Total		133



SrA. John Ervin from the 52nd Communications Squadron configures a router to communicate with a remote site.

USAF photo by SSGT. Karen Z. Silcott

Air Force Legal Services Agency

Hq.: Bolling AFB, D.C.
 Estab.: Sept. 1, 1991
 Cmdr.: Col. Steven J. Lepper

MISSION, PURPOSE, OPERATIONS

Provide commanders and personnel with specialized legal services: administering military justice to protect individual rights and ensure good order and discipline; preserving command freedom of action through robust defense of USAF interests in civil litigation; training and advising the headquarters and field in military justice and civil law matters; providing programs to benefit the Air Force family; and supporting legal services worldwide with state-of-the-art, specialized information technology

STRUCTURE

Three directorates

PERSONNEL

Active duty		359
Officers	245	
Enlisted	114	
Reserve Components		116
ANG	0	
AFRC	116	
Civilians		105
Total		580

Air Force Logistics Management Agency

Hq.: Maxwell AFB, Gunter Annex, Ala.
 Estab.: Sept. 30, 1975
 Cmdr.: Col. Sean P. Cassidy

MISSION, PURPOSE, OPERATIONS

Develop, analyze, test, evaluate, and recommend new or improved concepts, methods, systems, policies, and procedures to enhance logistics efficiency and effectiveness

Publish the *Air Force Journal of Logistics*

STRUCTURE

Six divisions



MSgt. Michael Bares and other members of the 386th Expeditionary Logistics Readiness Squadron's vehicle maintenance flight repair nearly 180 vehicles a month.

PERSONNEL

Active duty		52
Officers	30	
Enlisted	22	
Civilians		23
Total		75

Air Force Manpower Agency

Hq.: Randolph AFB, Tex.
 Estab.: November 1975
 Cmdr.: Col. Kenneth Keskel

MISSION, PURPOSE, OPERATIONS

Provide Air Force leaders with the tools to identify essential manpower required to support Air Force concepts of operations

Determine manpower requirements

Develop programming factors

Manage Air Force performance management programs

Assist with execution of competitive sourcing initiatives

Conduct special studies

STRUCTURE

Five squadrons at Randolph AFB, Tex., Langley, Va., Scott AFB, Ill., Buckley Annex, Colo., and Tinker AFB, Okla.

Four divisions

Operating locations at Washington, D.C., Ft. Detrick, Md., and McGhee Tyson Arpt., Tenn.

PERSONNEL

Active duty		91
Officers	32	
Enlisted	59	
Total		91

Air Force Medical Operations Agency

Hq.: Pentagon
 Estab.: July 1, 1992
 Cmdr.: Col. Kenneth Knight

MISSION, PURPOSE, OPERATIONS

Support the Air Force assistant surgeon general, health care operations, and the Air Force surgeon general in the planning and execution of operational policies

Coordinate and track worldwide Air Force Medical Service expeditionary operations working with the services, unified commands, and Joint Staff

Create and operate statistical tools to collect and analyze data to shape the delivery of health care

Directly support health care professionals at military treatment facilities and special duty assignments worldwide

STRUCTURE

Two divisions

Two offices

PERSONNEL

Active duty		30
Officers	25	
Enlisted	5	
Reserve Components		10
ANG	0	
AFRC	10	
Civilians		7
Total		47

Air Force Medical Support Agency

Hq.: Bolling AFB, D.C.
 Estab.: July 1, 1978
 Cmdr.: Col. Paul B. Christianson

MISSION, PURPOSE, OPERATIONS

Oversee execution of Air Force surgeon general policies and programs in support of USAF global capability and national security strategies

Provide expert consultative leadership for entire Air Force Medical Service

STRUCTURE

Six directorates

28 divisions

11 geographically separated units

PERSONNEL

Active duty		227
Officers	166	
Enlisted	61	
Civilians		112
Total		339

Air Force National Security Emergency Preparedness Agency

Hq.: Arlington, Va.
 Estab.: Sept. 1, 1988
 Cmdr.: Col. Gary A. Brand

MISSION, PURPOSE, OPERATIONS

Facilitate Air Force support to civil authorities for natural or man-made disasters/emergencies

STRUCTURE

Two divisions

Three offices in Arlington, Va., Ft. McPherson, Ga., and Tyndall AFB, Fla.

Reserve personnel assigned to each state and emergency action agencies

PERSONNEL

Active duty		16
Officers	8	
Enlisted	8	
Reserve components		97
ANG	0	
AFRC	97	
Civilians		5
Total		118

Air Force News Agency

Hq.: San Antonio
 Estab.: June 1, 1978
 Cmdr.: Col. Janice L. Gunnoe

MISSION, PURPOSE, OPERATIONS

Create, print, and broadcast Web-based products that support Air Force and DOD communication goals

Provide news, information, and entertainment programs through American Forces Radio and Television Service

Provide senior Air Force leaders with the means of communicating news and information to the Air Force community and the public

Organize, train, and equip AFNEWS to accomplish its mission

Create an IT environment that ensures the efficient and secure production and delivery of information

STRUCTURE

Directorate of News Operations
Air Force Broadcasting Service
Army and Air Force Hometown News Service
Directorate of Staff

PERSONNEL

Active duty		305
Officers	288	
Enlisted	17	
Reserve components		34
ANG	0	
AFRC	34	
Civilians		94
Total		433

Air Force Nuclear Weapons and Counterproliferation Agency

Hq.: Pentagon
Estab.: August 1998
Cmdr.: Lt. Col. Kris G. Rongone

MISSION, PURPOSE, OPERATIONS

Provide the warfighter with chemical, biological, radiological, nuclear, and high explosive science and technology to ensure effective nuclear stockpile stewardship and operational and technological options for countering CBRNE threats

Provide technical S&T advice on nuclear weapons and counterproliferation issues to OSD, combatant commanders, major commands, and Air Staff

STRUCTURE

Three divisions
One operating location at Pentagon

PERSONNEL

Active duty		15
Officers	8	
Enlisted	7	
Civilians		16
Total		31

Air Force Office of Special Investigations

Hq.: Andrews AFB, Md.
Estab.: Aug. 1, 1948
Cmdr.: Brig. Gen. Dana A. Simmons

MISSION, PURPOSE, OPERATIONS

Deliver special investigations and services to protect Air Force and DOD people, operations, and interests

Identify and resolve crime that threatens Air Force readiness or good order and discipline

Detect and provide early warning of worldwide threats to the Air Force

Combat threats to Air Force information systems and technologies

Detect and defeat fraud impacting Air Force acquisitions and base level capabilities

Serve as DOD's executive agent for Defense Cyber Crime Center

STRUCTURE

Eight regional offices
Seven squadrons
200 detachments and operating locations
USAF Special Investigations Academy located at the Federal Law Enforcement Training Center

PERSONNEL

Active duty		1,625
Officers	403	
Enlisted	1,222	
Reserve components		372
ANG	0	
AFRC	372	
Civilians		676
Total		2,673

Air Force Operations Group

Hq.: Pentagon
Estab.: July 26, 1977
Cmdr.: Col. Steven Pennington

MISSION, PURPOSE, OPERATIONS

Support USAF Chief of Staff and DCS for Air and Space Operations on current operational issues, including a 24-hour watch on all current operations and processing emergency messages

Provide facilities, policy, procedures, training, and staffing for Crisis Action Team during crises, contingencies, and exercises

Coordinate actions among major USAF organizations for JCS and USAF taskings

Prepare and provide weather data to the President, Secretary of Defense, JCS, National Military Command Center, Army Operations Center, and other federal agencies

STRUCTURE

Four divisions

PERSONNEL

Active duty		68
Officers	29	
Enlisted	39	
Reserve components		9
ANG	0	
AFRC	9	
Total		77

Air Force Pentagon Communications Agency

Hq.: Pentagon
Estab.: Oct. 1, 1984
Cmdr.: Col. Kim M. Johnson

MISSION, PURPOSE, OPERATIONS

Provide communications and information technology systems and services for the National Military Command Center, Hq. USAF, and other organizations and within the National Capital Region as directed by Hq. USAF

STRUCTURE

Six directorates

PERSONNEL

Active duty		47
Officers	4	
Enlisted	43	
Civilians		108
Total		155

Air Force Personnel Center

Hq.: Randolph AFB, Tex.
Estab.: Oct. 1, 1995
Cmdr.: Maj. Gen. Anthony F. Przybyslowski

MISSION, PURPOSE, OPERATIONS

Provide service in worldwide personnel operations to Air Force commanders, military members, civilian employees, families, retirees, and other customers

Manage programs for individual career development, awards and decorations, assignments, retirements, promotions, and civilian personnel operations

STRUCTURE

Seven directorates

PERSONNEL

Active duty		604
Officers	231	
Enlisted	373	
Reserve components		14
ANG	0	
AFRC	14	
Civilians		1,037
Total		1,655

AFPC was formerly the Air Force Military Personnel Center and the Air Force Civilian Personnel Management Center.

Air Force Personnel Operations Agency

Hq.: Pentagon
Estab.: Aug. 15, 1993
Dir.: Timothy A. Beyland

MISSION, PURPOSE, OPERATIONS

Provide in-depth analytical insight across the personnel life cycle to DCS for Personnel decision-makers

Develop and operate officer, enlisted, and civilian models

Support DCS for Personnel

STRUCTURE

One division

PERSONNEL

Active duty		35
Officers	19	
Enlisted	16	
Civilians		57
Total		92



SSgt. Lee Hoover uses an Avid Video Editing system to produce a program on Air Force News Agency's 24-hour radio and TV services out of Yokota AB, Japan.

USAF photo by MSGT. Val Gempis

Air Force Real Property Agency

Hq.: Arlington, Va.
 Estab.: Nov. 1, 2002
 Dir.: Kathryn M. Halvorson

MISSION, PURPOSE, OPERATIONS
Acquire, dispose, and manage all Air Force-controlled real property worldwide

STRUCTURE
 Regional divisions
 Base-level operating locations

PERSONNEL
 Civilians 143

Air Force Review Boards Agency

Hq.: Andrews AFB, Md.
 Estab.: June 1, 1980
 Dir.: Joe G. Lineberger

MISSION, PURPOSE, OPERATIONS
Manage military and civilian appellate processes for the Secretary of the Air Force
Develop overall policy of the organization and oversee the activities and operations of the agency

STRUCTURE
 Air Force Board for Correction of Military Records
 Air Force Civilian Appellate Review Office
 Secretary of the Air Force Personnel Council
 Review Boards Support Office, Randolph AFB, Tex.

PERSONNEL
 Active duty 9
 Officers 4
 Enlisted 5
 Reserve components 6
 ANG 0
 AFRC 6
 Civilians 50
Total 65

Air Force Safety Center

Hq.: Kirtland AFB, N.M.
 Estab.: Jan. 1, 1996
 Cmdr.: Maj. Gen. Maurice L. McFann Jr.

MISSION, PURPOSE, OPERATIONS
Manage USAF mishap prevention, risk management, and nuclear surety programs
Develop regulatory guidance
Provide technical assistance in flight, ground, weapons, and space safety disciplines
Maintain USAF database for all safety mishaps
Oversee all major command mishap investigations and evaluate corrective actions for applicability and implementation USAF-wide
Direct safety education programs for all safety disciplines

STRUCTURE
 10 divisions

PERSONNEL
 Active duty 63
 Officers 47
 Enlisted 16
 Reserve components 3
 ANG 0
 AFRC 3
 Civilians 50
Total 116

The commander is also the Air Force chief of safety. AFSC publishes *Flying Safety, Road and Rec*, and *Weapons Journal*.

Air Force Security Forces Center

Hq.: Lackland AFB, Tex.
 Estab.: March 17, 1997
 Cmdr.: Col. Michael C. Vendzules

MISSION, PURPOSE, OPERATIONS
Develop USAF security forces guidance, policy, and training requirements to safeguard and protect personnel and resources
Prepare guidance on air base defense operations and security forces continuation

training; mission-related security and law enforcement operations; resource protection; anti-terrorism; conduct USAF-level installation vulnerability assessments
Develop and implement base-level and combat arms training and ground combat weapons maintenance programs
Manage USAF corrections program and activities; DOD military working dog activities; contingency taskings

STRUCTURE
 Three divisions
 Force Protection Battlelab
 Three detachments at Ft. Leavenworth, Kan., NAS Miramar, Calif., and Charleston NWC, S.C.

PERSONNEL
 Active duty 414
 Officers 53
 Enlisted 361
 Reserve components 8
 ANG 0
 AFRC 8
 Civilians 13
Total 435

Air Force Services Agency

Hq.: San Antonio
 Estab.: Feb. 5, 1991
 Cmdr.: Col. Timothy J. Hanson

MISSION, PURPOSE, OPERATIONS
Provide combat support to commanders directly in support of the Air Force mission
Provide community service programs that enhance the quality of life for Air Force members and their families
Manage Air Force nonappropriated central funds and operate central systems such as banking, investments, purchasing, data flow, insurance, and benefit programs

STRUCTURE
 Eight directorates

PERSONNEL
 Active duty 71
 Officers 25
 Enlisted 46
 Reserve components 8
 ANG 0
 AFRC 8
 Civilians 180
Total 259

Air Force Technical Applications Center

Hq.: Patrick AFB, Fla.
 Estab.: July 7, 1959
 Cmdr.: Col. Guy D. Turner

MISSION, PURPOSE, OPERATIONS
Monitor compliance with several international treaties, including the 1974 Threshold Test Ban Treaty and 1976 Peaceful Nuclear Explosions Treaty
Operate the US Atomic Energy Detection System, a global network of subsurface, surface, airborne, and space-based sensors that detect nuclear explosions



SSgt. David Howe, 823rd Security Forces Squadron, scans a field for suspicious activity.

USAF photo by SSgt. Adrian Cadiz

STRUCTURE

Analysis Center, Patrick AFB, Fla.
Operational sites/detachments worldwide

PERSONNEL

Active duty		537
Officers	130	
Enlisted	407	
Civilians		480
Total		1,017

EQUIPMENT

Multiple seismic arrays and single-instrument locations consisting of seismometers and associated data acquisition systems and workstations
Several hydroacoustic recording locations
More than 100 sensors and 35 support satellites, with associated ground systems instrumentation and data-processing equipment



USAF photo by TSgt. Joy Josephson

SSgt. Guillermo Ybarra III, assigned to the Air Force Weather Agency, monitors solar flare activity.

Air Force Weather Agency

Hq.: Offutt AFB, Neb.
Estab.: Oct. 15, 1997
Cmdr.: Col. John M. Lanicci

MISSION, PURPOSE, OPERATIONS

Maximize the nation's aerospace and ground combat effectiveness by providing accurate, relevant, and timely air and space weather information to DOD, coalition, and national users and by providing standardized training and equipment to Air Force weather

STRUCTURE

Air Force Combat Climatology Center, Asheville, N.C.
Air Force Combat Weather Center, Hurlburt Field, Fla.
Solar observatories, operating locations, and detachments around the world

PERSONNEL

Active duty		629
Officers	119	
Enlisted	510	
Reserve components		8
ANG	0	
AFRC	8	
Civilians		200
Total		837

Formerly Air Weather Service, established July 1, 1937.

MISSION, PURPOSE, OPERATIONS

Provide combat capability to the warfighter and security to the homeland

STRUCTURE

201st Mission Support Squadron
13 directorates

PERSONNEL

Active duty		132
Officers	84	
Enlisted	48	
Reserve Components		1,130
ANG	1,125	
AFRC	5	
Civilians		363
Total		1,625

ANG Readiness Center

Hq.: Andrews AFB, Md.
Estab.: August 1997
Cmdr.: Col. Susan A. Wassermann

Direct Reporting Units

A direct reporting unit (DRU) is a subdivision directly subordinate to Hq. USAF, separate from any major command or FOA because of a unique mission, legal requirements, or other factors. DRUs have the same administrative and organizational responsibilities as major commands.

Air Force Doctrine Center

Hq.: Maxwell AFB, Ala.
Estab.: Feb. 24, 1997
Cmdr.: Maj. Gen. Bentley B. Rayburn

MISSION, PURPOSE, OPERATIONS

Develop basic and operational doctrine and represent these positions in service, joint, and multinational doctrine development
Review the application of air and space doctrine in the education of USAF personnel
Collect and coordinate doctrinal inputs from USAF's lessons learned process
Advocate doctrinally correct representation and execution at the operational level of war in service, joint, and multinational operations, exercises, and other events
Participate in the investigation of future operational concepts and strategies to capture emerging doctrine

STRUCTURE

Headquarters at Maxwell AFB, Ala.
Five operating locations

PERSONNEL

Active duty		52
Officers	45	
Enlisted	7	
Civilians		17
Total		69

Air Force Operational Test and Evaluation Center

Hq.: Kirtland AFB, N.M.
Estab.: Jan. 1, 1974
Cmdr.: Maj. Gen. Robin E. Scott

MISSION, PURPOSE, OPERATIONS

Assess the capability of new systems to meet warfighter needs by planning, execut-

ing, and reporting independent operational evaluations

Provide effectiveness, suitability, and operational impact expertise in the battlespace environment

STRUCTURE

Six detachments at Edwards AFB, Calif., Eglin AFB, Fla., Nellis AFB, Nev., Peterson AFB, Colo., and Kirtland AFB, N.M.
More than 20 operating locations

PERSONNEL

Active duty		593
Officers	422	
Enlisted	171	
Reserve components		1
ANG	0	
AFRC	1	
Civilians		195
Total		789

Air Force Studies and Analyses Agency

Hq.: Pentagon
Estab.: May 1, 2001
Dir.: Jacqueline R. Henningsen

MISSION, PURPOSE, OPERATIONS

Provide independent, timely, and objective analyses of key USAF capabilities and critical operational issues in direct support of senior USAF decision-makers
Ensure quality of USAF analysis in defense reviews, force structure assessments, resource allocation processes, and AEF capability enhancement
Lead USAF-wide centers of analytic excellence community
Oversee USAF operational and combat analyst career development programs

STRUCTURE

Four directorates and one support group
 USAF Analytic Community Steering Group

PERSONNEL

Active duty		70
Officers	63	
Enlisted	7	
Civilians		29
Total		99

US Air Force Academy

Hq.: Colorado Springs, Colo.
Estab.: April 1, 1954
Supt.: Lt. Gen. John F. Regni

MISSION, PURPOSE, OPERATIONS

Develop and inspire young men and women to become Air Force officers with knowledge, character, and discipline
Produce dedicated Air Force officers and leaders

Instill leadership through academics, military training, athletic conditioning, and character development

STRUCTURE

The cadet student body is designated the Cadet Wing. The wing is composed of four groups consisting of nine squadrons each, with more than 100 cadets assigned to a squadron. Each squadron consists of members of all four classes.

PERSONNEL

Active duty		2,250
Officers	960	
Enlisted	1,290	
Reserve components		152
ANG	0	
AFRC	152	
Civilians		1,293
Total		3,695

EQUIPMENT

73 aircraft

Cadets complete four years of study for a bachelor of science degree, choosing from 32 different academic majors. Four primary areas of military development are stressed in military art and science, theoretical and applied leadership experiences, aviation science and airmanship programs, and military training.

Air Force District of Washington

Hq.: Bolling AFB, D.C.
Estab.: July 15, 1994
Cmdr.: Brig. Gen. Duane A. Jones

MISSION, PURPOSE, OPERATIONS

Provide Air Force component to the Joint Force Hq.-National Capital Region; USAF voice for planning and implementing cross-service solutions throughout the National Capital Region
Organize, train, equip, and deploy forces for AEFs and homeland defense, civil support, national special security events; flagship



USAF photo by John Van Winkle

Cadet 3rd Class Kelsey Bryant of Cadet Squadron 27 calls for reinforcements during an Air Force Academy exercise.

ceremonial and musical capability in support of NCR and global interests

Ensure 40,000 USAF members assigned worldwide have operating and UCMJ support
Perform MAJCOM-level responsibilities

STRUCTURE

Headquarters staff
 Three groups: Mission Support Group, Medical Group, and Operations Group

PERSONNEL

Active duty		1,641
Officers	213	
Enlisted	1,428	
Reserve components		73
ANG	0	
AFRC	73	
Civilians		701
Total		2,415

Auxiliary

An Air Force auxiliary is an organization created by statute which the Secretary of the Air Force may use to fulfill the Air Force's noncombat programs and missions. The Civil Air Patrol (CAP) is the only USAF auxiliary to date.

Civil Air Patrol

Hq.: Maxwell AFB, Ala.
Estab.: Dec. 1, 1941
Natl. Cmdr.: Maj. Gen. Antonio J. Pineda, CAP
Exec. Dir.: Don Rowland

MISSION, PURPOSE, OPERATIONS

Provide vital operational capabilities in support of aerial and ground search and rescue (SAR), disaster relief, a nationwide communications network, and counterdrug and homeland security missions
Conduct 95 percent of all inland SAR missions as tasked by the Air Force Rescue Coordination Center, Langley AFB, Va.
Build strong citizens for the future by providing leadership training, technical education, scholarships, and career education to young men and women, ages 12 to 21, in the CAP Cadet Program

Promote and support aerospace education, both for its own members and the general public

STRUCTURE

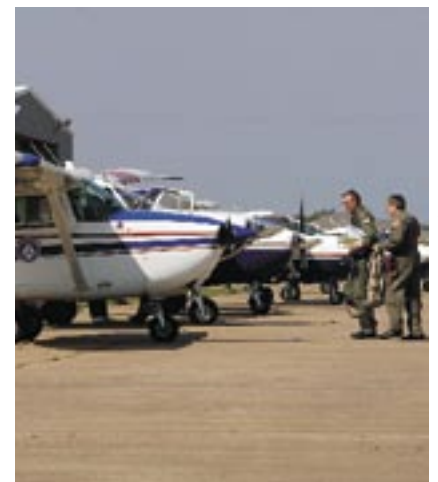
CAP is a nonprofit, 501(3) corporation with a national headquarters that oversees:
 Eight regions
 52 wings (each state, Puerto Rico, and Washington, D.C.)
 1,550 squadrons

PERSONNEL

Hq. staff		153
Volunteers		56,874
Senior members	33,634	
Cadets	23,240	
Total		57,027

EQUIPMENT

550 single-engine, piston aircraft
 1,000 vehicles
 Communications equipment



USAF photo by MSgt. Lance Cheung

Civil Air Patrol members prepare for a mission to assess Hurricane Rita's impact.