Field Operating Agencies

A field operating agency (FOA) is a subdivision of the Air Force that carries out field activities under the operational control of a HQ, USAF functional manager. FOAs have the same administrative and organizational responsibilities as major commands.

**Air Force Agency for Modeling and Simulation**

Hq.: Orlando, Fla.
Estab.: June 3, 1996
Cmdr.: Col. David M. Votipka

**MISSION, PURPOSE, OPERATIONS**

Responsible for supporting development and use of Joint Synthetic Battlespace (JSB) for training, analysis, test and evaluation, and operations

Implement Air Force, joint, and DOD modeling and simulation (M&S) policies and standards

Manage, coordinate, and integrate major USAF and joint M&S programs and initiatives

Support corporate USAF M&S operations while promoting and supporting technology improvements

**STRUCTURE**

Three divisions in Orlando, Fla.
C4ISR Visualization Center, Pentagon

**PERSONNEL**

Active duty 17
- Officers 14
- Enlisted 3

Civilians 15

Total 32

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**Air Force Center for Environmental Excellence**

Hq.: Brooks City-Base, Tex.
Estab.: July 23, 1991
Dir.: Paul A. Parker

**MISSION, PURPOSE, OPERATIONS**

Provide Air Force leaders with the comprehensive expertise to protect, preserve, restore, develop, and sustain the nation's environmental and installation resources

**STRUCTURE**

10 directorates at Brooks City-Base with regional environmental offices in Atlanta, Dallas, and San Francisco

**PERSONNEL**

Active duty 31
- Officers 29
- Enlisted 2

Reserve components 15
- ANG 0
- AFRC 15

Civilians 358

Total 404

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**Air Force Command and Control and Intelligence, Surveillance, and Reconnaissance Center**

Hq.: Langley AFB, Va.
Estab.: Aug. 1, 1997
Cmdr.: Maj. Gen. Tommy F. Crawford

**MISSION, PURPOSE, OPERATIONS**

Develop the science of control to enable the art of command by influencing, integrating, and improving Air Force C2ISR capabilities

Represent all major commands and provide operational warfighter perspective to Air Force C2ISR spiral development and system acquisition commands and processes

Deliver interoperability and combat capability to the joint warfighter

**STRUCTURE**

One major field unit
11 subordinate organizations

**PERSONNEL**

Active duty 228
- Officers 165
- Enlisted 63

Reserve Components 16
- ANG 0
- AFRC 16

Civilians 57

Total 301

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**Air Force Audit Agency**

Hq.: Washington, D.C.
Estab.: July 1, 1948
Dir.: Robert E. Dawes

**MISSION, PURPOSE, OPERATIONS**

Provide all levels of Air Force management with independent and quality internal audit service

Produce audit products that evaluate the efficiency, effectiveness, and economy of Air Force programs and activities

**STRUCTURE**

Four directorates at Arlington, Va., Brooks City-Base, Tex., March ARB, Calif., and Wright-Patterson AFB, Ohio

Three regional offices
16 field offices

**PERSONNEL**

Civilians 781

The director of AFAA is the USAF auditor general.

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**Air Force Civil Engineer Support Agency**

Hq.: Tyndall AFB, Fla.
Estab.: Aug. 1, 1991

**MISSION, PURPOSE, OPERATIONS**

Provide the best tools, practices, and professional support to maximize Air Force civil engineer capabilities in base and contingency operations

**STRUCTURE**

Six directorates

**PERSONNEL**

Active duty 96
- Officers 19
- Enlisted 77

Reserve components 25
- ANG 0
- AFRC 25

Civilians 110

Total 231

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*Maj. Tom Grabowski directs air assets aboard an E-8C Joint STARS aircraft.*
Air Force Communications Agency

Hq.: Scott AFB, Ill.
Estab.: June 13, 1996
Cmdr.: Col. Robert J. Steele

MISSION, PURPOSE, OPERATIONS
Provide C4ISR capabilities to the warfighter through architecture and lead command management of the Air Force ground, air, and space network—the ConstellationNet. Direct integration of systems into the network, assuring decision superiority; drive innovative information technology solutions for Air Force warfighters by generating progressive standards, architectures, and force structure policies and guidance. Deploy engineering and network operations strike teams worldwide for assured Air Force network combat power.

STRUCTURE
Five functional areas

PERSONNEL
Active duty 217
Officers 107
Enlisted 110
 Reserve Components 4
 ANG 0
AFRC 4
 Civilians 315
Total 536

Air Force Cost Analysis Agency

Hq.: Arlington, Va.
Estab.: Aug. 1, 1992
Exec. Dir.: Richard K. Hartley

MISSION, PURPOSE, OPERATIONS
Develop independent life-cycle cost estimates of major weapon and information systems; estimates and cost factors for modernization planning, long-range planning, divestiture, and flying hour program; cost-estimation tools, techniques, methodologies, and databases. Conduct special cost reviews for the Air Force Secretariat and for other organizations as directed. Research emerging changes in technologies, acquisition priorities, and industry.

STRUCTURE
Five divisions

PERSONNEL
Active duty 25
Officers 23
Enlisted 2
 Civilians 39
Total 64

Air Force Flight Standards Agency

Hq.: Andrews AFB, Md.
Estab.: Oct. 1, 1991
Cmdr.: Col. Christopher S. Ceplecha

MISSION, PURPOSE, OPERATIONS
Develop, standardize, evaluate, and certify USAF policy, procedures, and equipment for flight operations and centrally manage USAF air traffic control and landing systems. Represent USAF in FAA airspace management and ATC issues and DOD in international airspace and ATC issues. Provide procedures for ATC, airfield, operational evaluation of ATC systems, airspace management, and terminal instrument procedures.

STRUCTURE
One detachment at Oklahoma City
Three directorates

PERSONNEL
Active duty 120
Officers 51
Enlisted 69
 Reserve Components 4
 ANG 0
AFRC 4
 Civilians 38
Total 162

Air Force Frequency Management Agency

Hq.: Alexandria, Va.
Estab.: Oct. 1, 1991
Cmdr.: Col. Richard J. Petrassi

MISSION, PURPOSE, OPERATIONS
Plan, provide, and preserve access to the electromagnetic spectrum for Air Force and selected DOD activities in support of national policy objectives, systems development, and global operations. Develop and implement spectrum guidelines and instructions to support the Air Force mission. Coordinate actions to resolve spectrum interference incidents involving DOD, private sector, federal, and international users; instrumental in formulating and articulating US positions at World Radio Conference. Coordinate orbital locations and spectrum needs for DOD satellites at the international level. Provide functional management for the spectrum management career field and oversee curriculum for the Electromagnetic Spectrum Management Course and the JTF Spectrum Management Course.

STRUCTURE
Two directorates
Technical director

PERSONNEL
Active duty 11
Officers 3
Enlisted 8
 Civilians 25
Total 36

Air Force Historical Research Agency

Hq.: Maxwell AFB, Ala.
Estab.: May 25, 1979
Dir.: Charles F. O’Connell Jr.

MISSION, PURPOSE, OPERATIONS
Collect, preserve, and manage historical document collection and oral history program. Research, write, and publish books and other studies on USAF history. Provide historical support to USAF, DOD, other government agencies, and the public.

Record and disseminate USAF history, including the role of airpower in national security. Operate research facilities and automated historical data system. Determine the lineage and honors of USAF units; maintain official emblem records. Verify Air Force aerial victory credits.

STRUCTURE
Three divisions

PERSONNEL
Active duty 103
Officers 80
Enlisted 23
 Reserve components 5
 ANG 0
AFRC 5
 Civilians 25
Total 133

Sra. John Ervin from the 52nd Communications Squadron configures a router to communicate with a remote site.
Air Force Legal Services Agency
Hq.: Bolling AFB, D.C.
Estab.: Sept. 1, 1991
Cmdr.: Col. Steven J. Lepper

MISSION, PURPOSE, OPERATIONS
Provide commanders and personnel with specialized legal services: administering military justice to protect individual rights and ensure good order and discipline; preserving command freedom of action through robust defense of USAF interests in civil litigation; training and advising the headquarters and field in military justice and civil law matters; providing programs to benefit the Air Force family; and supporting legal services worldwide with state-of-the-art, specialized information technology

STRUCTURE
Three directorates

PERSONNEL
Active duty
Officers 359
Enlisted 114
Reserve Components
ANG 0
AFRC 116
Civilians 105
Total 580

Air Force Logistics Management Agency
Hq.: Maxwell AFB, Gunter Annex, Ala.
Estab.: Sept. 30, 1975
Cmdr.: Col. Sean P. Cassidy

MISSION, PURPOSE, OPERATIONS
Develop, analyze, test, evaluate, and recommend new or improved concepts, methods, systems, policies, and procedures to enhance logistics efficiency and effectiveness
Publish the Air Force Journal of Logistics

STRUCTURE
Six divisions

PERSONNEL
Active duty
Officers 245
Enlisted 114
Reserve Components
ANG 116
AFRC 0
Civilians 105
Total 580

Air Force Manpower Agency
Hq.: Randolph AFB, Tex.
Estab.: November 1975
Cmdr.: Col. Kenneth Keskul

MISSION, PURPOSE, OPERATIONS
Provide Air Force leaders with the tools to identify essential manpower required to support Air Force concepts of operations
Determine manpower requirements
Develop programming factors
Manage Air Force performance management programs
Assist with execution of competitive sourcing initiatives
Conduct special studies

STRUCTURE
Five squadrons at Randolph AFB, Tex., Langley, Va., Scott AFB, Ill., Buckley Annex, Colo., and Tinker AFB, Okla.
Four divisions

PERSONNEL
Active duty 91
Officers 32
Enlisted 59
Total 91

Air Force Medical Support Agency
Hq.: Bolling AFB, D.C.
Estab.: July 1, 1978
Cmdr.: Col. Paul B. Christianson

MISSION, PURPOSE, OPERATIONS
Oversee execution of Air Force surgeon general policies and programs in support of USAF global capability and national security strategies
Provide expert consultative leadership for entire Air Force Medical Service

STRUCTURE
Six directorates
28 divisions
11 geographically separated units

PERSONNEL
Active duty 227
Officers 166
Enlisted 61
Civilians 112
Total 339

Air Force Medical Operations Agency
Hq.: Pentagon
Estab.: July 1, 1992
Cmdr.: Col. Kenneth Knight

MISSION, PURPOSE, OPERATIONS
Support the Air Force assistant surgeon general, health care operations, and the Air Force surgeon general in the planning and execution of operational policies
Coordinate and track worldwide Air Force Medical Service expeditionary operations working with the services, unified commands, and Joint Staff
Create and operate statistical tools to collect and analyze data to shape the delivery of health care
Directly support health care professionals at military treatment facilities and special duty assignments worldwide

STRUCTURE
Two divisions
Two offices

PERSONNEL
Active duty
Officers 30
Enlisted 5
Reserve Components
ANG 0
AFRC 10
Civilians 7
Total 47

Air Force News Agency
Hq.: San Antonio
Estab.: June 1, 1978
Cmdr.: Col. Janice L. Gunnoe

MISSION, PURPOSE, OPERATIONS
Create, print, and broadcast Web-based products that support Air Force and DOD communication goals
Provide news, information, and entertainment programs through American Forces Radio and Television Service
Provide senior Air Force leaders with the means of communicating news and information to the Air Force community and the public
**Air Force Nuclear Weapons and Counterproliferation Agency**

**Hq.**: Pentagon  
**Estab.**: August 1998  
**Cmdr.**: Lt. Col. Kris G. Rongone

**MISSION, PURPOSE, OPERATIONS**  Provide the warfighter with chemical, biological, radiological, nuclear, and high explosive science and technology to ensure effective nuclear stockpile stewardship and operational and technological options for countering CBRNE threats  
Provide technical S&T advice on nuclear weapons and counterproliferation issues to OSD, combatant commanders, major commands, and Air Staff

**STRUCTURE**  Three divisions  
One operating location at Pentagon

**PERSONNEL**  
Active duty 15  
Officers 8  
Enlisted 7  
Civilians 16  
Total 31

**Air Force Office of Special Investigations**

**Hq.**: Andrews AFB, Md.  
**Estab.**: Aug. 1, 1948  
**Cmdr.**: Brig. Gen. Dana A. Simmons

**MISSION, PURPOSE, OPERATIONS**  Deliver special investigations and services to protect Air Force and DOD people, operations, and interests  
Identify and resolve crime that threatens Air Force readiness or good order and discipline  
Detect and provide early warning of worldwide threats to the Air Force  
Combat threats to Air Force information systems and technologies  
Detect and defeat fraud impacting Air Force acquisitions and base level capabilities  
Serve as DOD’s executive agent for Defense Cyber Crime Center

**STRUCTURE**  Six directorates

**PERSONNEL**  
Active duty 47  
Officers 4  
Enlisted 43  
Civilians 108  
Total 155

**Air Force Personnel Operations Agency**

**Hq.**: Pentagon  
**Estab.**: Aug. 15, 1993  
**Dir.**: Timothy A. Beyland

**MISSION, PURPOSE, OPERATIONS**  Provide in-depth analytical insight across the personnel life cycle to DCS for Personnel decision-makers  
Develop and operate officer, enlisted, and civilian models  
Support DCS for Personnel

**STRUCTURE**  One division

**PERSONNEL**  
Active duty 35  
Officers 19  
Enlisted 16  
Civilians 57  
Total 92

**Air Force Operations Group**

**Hq.**: Pentagon  
**Estab.**: July 26, 1977  
**Cmdr.**: Col. Steven Pennington

**MISSION, PURPOSE, OPERATIONS**  Support USAF Chief of Staff and DCS for Air and Space Operations on current operational issues, including a 24-hour watch on all current operations and processing emergency messages  
Provide facilities, policy, procedures, training, and staffing for Crisis Action Team during crises, contingencies, and exercises  
Coordinate actions among major USAF organizations for JCS and USAF taskings  
Prepare and provide weather data to the President, Secretary of Defense, JCS, National Military Command Center, Army Operations Center, and other federal agencies

**STRUCTURE**  Four divisions

**PERSONNEL**  
Active duty 68  
Officers 29  
Enlisted 39  
Reserve components 9  
ANG 0  
AFRC 9  
Total 77

**Air Force Pentagon Communications Agency**

**Hq.**: Pentagon  
**Estab.**: Oct. 1, 1984  
**Cmdr.**: Col. Kim M. Johnson

**MISSION, PURPOSE, OPERATIONS**  Provide communications and information technology systems and services for the National Military Command Center, Hq. USAF, and other organizations and within the National Capital Region as directed by Hq USAF

**STRUCTURE**  Six directorates

**PERSONNEL**  
Active duty 47  
Officers 4  
Enlisted 43  
Civilians 108  
Total 155

**Air Force Personnel Center**

**Hq.**: Randolph AFB, Tex.  
**Estab.**: Oct. 1, 1995  
**Cmdr.**: Maj. Gen. Anthony F. Przybylski

**MISSION, PURPOSE, OPERATIONS**  Provide service in worldwide personnel operations to Air Force commanders, military members, civilian employees, families, retirees, and other customers  
Manage programs for individual career development, awards and decorations, assignments, retirements, promotions, and civilian personnel operations

**STRUCTURE**  Seven directorates

**PERSONNEL**  
Active duty 604  
Officers 231  
Enlisted 373  
Reserve components 14  
ANG 0  
AFRC 14  
Civilians 1,037  
Total 1,655

AFPC was formerly the Air Force Military Personnel Center and the Air Force Civilian Personnel Management Center.
Air Force Services Agency
Hq.: San Antonio
Estab.: Feb. 5, 1991
Cmdr.: Col. Timothy J. Hanson
MISSION, PURPOSE, OPERATIONS
Provide combat support to commanders directly in support of the Air Force mission
Provide community service programs that enhance the quality of life for Air Force members and their families
Manage USAF corrections program and activities; DOD military working dog activities; contingency taskings

STRUCTURE
Three divisions
Force Protection Battelab
Three detachments at Ft. Leavenworth, Kan., NAS Miramar, Calif., and Charleston NWC, S.C.

PERSONNEL
Active duty 414
Officers 53
Enlisted 361
Reserve components 8
ANG 0
AFRC 8
Civilians 13
Total 435

Air Force Security Forces Center
Hq.: Lackland AFB, Tex.
Estab.: March 17, 1997
Cmdr.: Col. Michael C. Vendzules
MISSION, PURPOSE, OPERATIONS
Develop USAF security forces guidance, policy, and training requirements to safeguard and protect personnel and resources
Prepare guidance on air base defense operations and security forces continuation training; mission-related security and law enforcement operations; resource protection; anti-terrorism; conduct USAF-level installation vulnerability assessments
Develop and implement base-level and combat arms training and ground combat weapons maintenance programs
Manage USAF corrections program and activities; DOD military working dog activities; contingency taskings

STRUCTURE
Eight directorates

PERSONNEL
Active duty 71
Officers 25
Enlisted 46
Reserve components 8
ANG 0
AFRC 8
Civilians 180
Total 259

Air Force Technical Applications Center
Hq.: Patrick AFB, Fla.
Estab.: July 7, 1959
Cmdr.: Col. Guy D. Turner
MISSION, PURPOSE, OPERATIONS
Monitor compliance with several international treaties, including the 1974 Threshold Test Ban Treaty and 1976 Peaceful Nuclear Explosions Treaty
Operate the US Atomic Energy Detection System, a global network of subsurface, surface, airborne, and space-based sensors that detect nuclear explosions

SSgt. David Howe, 823rd Security Forces Squadron, scans a field for suspicious activity.
Air Force Weather Agency

Hq.: Offutt AFB, Neb.
Estab.: Oct. 15, 1997
Cmdr.: Col. John M. Lanicci

MISSION, PURPOSE, OPERATIONS
Maximize the nation’s aerospace and ground combat effectiveness by providing accurate, relevant, and timely air and space weather information to DOD, coalition, and national users and by providing standardized training and equipment to Air Force weather professionals.

STRUCTURE
Air Force Combat Climatology Center, Ashe-ville, N.C.
Air Force Combat Weather Center, Hurlburt Field, Fla.
Solar observatories, operating locations, and detachments around the world

PERSONNEL
Active duty 537
Officers 130
Enlisted 407
Civilians 480
Total 1,017

EQUIPMENT
Multiple seismic arrays and single-instrument locations consisting of seismometers and associated data acquisition systems and workstations
Several hydroacoustic recording locations
More than 100 sensors and 35 support satellites, with associated ground systems instrumentation and data-processing equipment

ANG Readiness Center

Hq.: Andrews AFB, Md.
Estab.: August 1997
Cmdr.: Col. Susan A. Wassermann

MISSION, PURPOSE, OPERATIONS
Provide combat capability to the warfighter and security to the homeland

STRUCTURE
201st Mission Support Squadron
13 directorates

PERSONNEL
Active duty 132
Officers 84
Enlisted 48
Reserve Components 1,130
ANG 1,125
AFRC 5
Civilians 363
Total 1,625

Direct Reporting Units
A direct reporting unit (DRU) is a subdivision directly subordinate to Hq. USAF, separate from any major command or FOA because of a unique mission, legal requirements, or other factors. DRUs have the same administrative and organizational responsibilities as major commands.

Air Force Doctrine Center

Hq.: Maxwell AFB, Ala.
Estab.: Feb. 24, 1997

MISSION, PURPOSE, OPERATIONS
Develop basic and operational doctrine and represent these positions in service, joint, and multinational doctrine development
Review the application of air and space doctrine in the education of USAF personnel
Collect and coordinate doctrinal inputs from USAF’s lessons learned process
Advocate doctrinally correct representation and execution at the operational level of war in service, joint, and multinational operations, exercises, and other events
Participate in the investigation of future operational concepts and strategies to capture emerging doctrine

STRUCTURE
Headquarters at Maxwell AFB, Ala.
Five operating locations

PERSONNEL
Active duty 52
Officers 45
Enlisted 7
Civilians 17
Total 69

Air Force Operational Test and Evaluation Center

Hq.: Kirtland AFB, N.M.
Estab.: Jan. 1, 1974

MISSION, PURPOSE, OPERATIONS
Assess the capability of new systems to meet warfighter needs by planning, executing, and reporting independent operational evaluations
Provide effectiveness, suitability, and operational impact expertise in the battlespace environment

STRUCTURE
Six detachments at Edwards AFB, Calif., Eglin AFB, Fla., Nellis AFB, Nev., Peterson AFB, Colo., and Kirtland AFB, N.M.
More than 20 operating locations

PERSONNEL
Active duty 593
Officers 422
Enlisted 171
Reserve components 1
ANG 0
AFRC 1
Civilians 195
Total 789
Air Force Studies and Analyses Agency

Hq.: Pentagon
Estab.: May 1, 2001
Dir.: Jacqueline R. Henningsen

MISSION, PURPOSE, OPERATIONS
Provide independent, timely, and objective analyses of key USAF capabilities and critical operational issues in direct support of senior USAF decision-makers
Ensure quality of USAF analysis in defense reviews, force structure assessments, resource allocation processes, and AEF capability enhancement
Lead USAF-wide centers of analytic excellence
Oversee USAF operational and combat analyst career development programs

STRUCTURE
Four directorates and one support group
USAF Analytic Community Steering Group

PERSONNEL
Active duty 2,250
Officers 960
Enlisted 1,290
Reserve components 152
ANG 0
AFRC 152
Civilians 1,293
Total 3,695

EQUIPMENT
73 aircraft
Cadets complete four years of study for a bachelor of science degree, choosing from 32 different academic majors. Four primary areas of military development are stressed in military art and science, theoretical and applied leadership experiences, aviation science and airmanship programs, and military training.

Air Force District of Washington

Hq.: Bolling AFB, D.C.
Estab.: July 15, 1994
Cmdr.: Brig. Gen. Duane A. Jones

MISSION, PURPOSE, OPERATIONS
Provide Air Force component to the Joint Force Hq.-National Capital Region; USAF voice for planning and implementing cross-service solutions throughout the National Capital Region
Organize, train, equip, and deploy forces for AEFs and homeland defense, civil support, national special security events; flagship ceremonial and musical capability in support of NCR and global interests
Ensure 46,000 USAF members assigned worldwide have operating and UCMJ support
Perform MAJCOM-level responsibilities

STRUCTURE
Headquarters staff
Three groups: Mission Support Group, Medical Group, and Operations Group

PERSONNEL
Active duty 1,641
Officers 213
Enlisted 1,428
Reserve components 73
ANG 0
AFRC 73
Civilians 701
Total 2,415

Auxiliary

An Air Force auxiliary is an organization created by statute which the Secretary of the Air Force may use to fulfill the Air Force’s noncombat programs and missions. The Civil Air Patrol (CAP) is the only USAF auxiliary to date.

Civil Air Patrol

Hq.: Maxwell AFB, Ala.
Estab.: Dec. 1, 1941
Exec. Dir.: Don Rowland

MISSION, PURPOSE, OPERATIONS
Provide vital operational capabilities in support of aerial and ground search and rescue (SAR), disaster relief, a nationwide communications network, and counternarcotics and homeland security missions
Conduct 95 percent of all inland SAR missions as tasked by the Air Force Rescue Coordination Center, Langley AFB, Va.
Build strong citizens for the future by providing leadership training, technical education, scholarships, and career education to young men and women, ages 12 to 21, in the CAP Cadet Program
Promote and support aerospace education, both for its own members and the general public

STRUCTURE
CAP is a nonprofit, 501(3) corporation with a national headquarters that oversees:
Eight regions
52 wings (each state, Puerto Rico, and Washington, D.C.)
1,550 squadrons

PERSONNEL
Hq. staff 153
Volunteers 56,874
Senior members 33,634
Cadets 23,240
Total 57,027

EQUIPMENT
550 single-engine, piston aircraft
1,000 vehicles
Communications equipment

Cadet 3rd Class Kelsey Bryant of Cadet Squadron 27 calls for reinforcements during an Air Force Academy exercise.

Civil Air Patrol members prepare for a mission to assess Hurricane Rita’s impact.