



THE SECRETARY OF THE AIR FORCE  
CHIEF OF STAFF, UNITED STATES AIR FORCE  
WASHINGTON DC



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MEMORANDUM FOR ALL AIR FORCE PERSONNEL

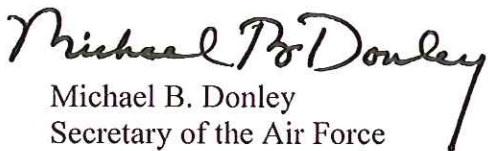
SUBJECT: Release of New Capstone Air Force Doctrine Documents

Air Force doctrine discusses the fundamental beliefs that underpin how we, as Airmen, apply Air Force capabilities across the range of military operations. Recently, significant revisions to both of our capstone doctrine publications, Air Force Doctrine Document (AFDD) 1, *Air Force Basic Doctrine, Organization, and Command*, and AFDD 1-1, *Leadership and Force Development*, were approved. We are pleased to announce their release and urge you to become familiar with their content.


Among the many changes to AFDD 1, the most visible is the clarification of the term “airpower” in our lexicon—what Airmen provide to the Joint force and the Nation. Airpower is the ability to project military power or influence through the control and exploitation of air, space, and cyberspace to achieve strategic, operational, or tactical objectives. The use of airpower is intended to succinctly convey the sum of the integration of air, space, and cyber effects. Therefore, when addressing the totality of what our Air Force provides, we should use the term “airpower” instead of “air, space, and cyber power.”

Similarly, the Air Force’s premier document on leadership, AFDD 1-1, discusses leadership of Airmen and how force development is used as our primary tool to develop our leaders. AFDD 1-1 also explains the meaning of the term “Airman.” Airmen include all uniformed members of the Air Force (officer or enlisted; and regular, Reserve, or Guard), as well as Department of the Air Force civilians when addressing a larger audience within the Service.

The success of our Air Force in meeting the challenges of this rapidly changing world depends on understanding our doctrine. We encourage you to access the latest AFDD revisions at <https://wwwmil.maxwell.af.mil/au/lemay>. Read this doctrine, discuss it, and apply it.

  
Michael B. Donley  
Secretary of the Air Force

  
Norton A. Schwartz  
General, USAF  
Chief of Staff

  
James A. Roy  
Chief Master Sergeant of the Air Force